

Health Care

2008-09 Final Budget

HEALTH CARE SUMMARY

	Page #	Appropriation	Departmental Revenue	Local Cost
GENERAL FUND				
HEALTH CARE ADMINISTRATION SUMMARY	228			
HEALTH CARE ADMINISTRATION	299	64,703,404	49,703,404	15,000,000
BEHAVIORAL HEALTH SUMMARY	253			
BEHAVIORAL HEALTH	254	197,547,716	195,704,963	1,842,753
ALCOHOL AND DRUG SERVICES	258	23,105,034	22,955,576	149,458
PUBLIC HEALTH SUMMARY	271			
PUBLIC HEALTH	272	81,595,216	78,022,947	3,572,269
CALIFORNIA CHILDREN'S SERVICES	277	19,960,669	15,600,936	4,359,733
INDIGENT AMBULANCE	281	472,501	-	472,501
TOTAL GENERAL FUND		387,384,540	361,987,826	25,396,714

	Page #	Appropriation	Departmental Revenue	Fund Balance
SPECIAL REVENUE FUNDS				
HEALTH CARE:				
AMBULANCE PERFORMANCE BASED FINES	233	557,972	203,000	354,972
PEDIATRIC TRAUMA	235	328,024	104,000	224,024
HOSPITAL PREPAREDNESS	237	751,018	570,089	180,929
MASTER SETTLEMENT AGREEMENT	241	32,084,079	18,600,000	13,484,079
ARROWHEAD REGIONAL MEDICAL CENTER:				
TOBACCO TAX FUNDS	249	2,507,991	2,202,553	305,438
ARCHSTONE FOUNDATION GRANT	251	5,534	1,000	4,534
BEHAVIORAL HEALTH:				
MENTAL HEALTH SERVICES ACT	261	83,879,310	48,109,482	35,769,828
DRIVING UNDER THE INFLUENCE PROGRAMS	263	305,489	139,554	165,935
BLOCK GRANT CARRYOVER PROGRAM	265	4,310,198	406,995	3,903,203
COURT ALCOHOL AND DRUG PROGRAM	267	1,155,720	401,861	753,859
PROPOSITION 36	269	5,025,776	4,994,336	31,440
PUBLIC HEALTH:				
BIO-TERRORISM PREPAREDNESS	283	3,263,581	2,781,164	482,417
TOBACCO USE REDUCTION NOW	285	453,996	392,696	61,300
VITAL STATISTICS STATE FEES	287	670,078	159,820	510,258
VECTOR CONTROL ASSESSMENTS	289	3,675,901	1,601,666	2,074,235
TOTAL SPECIAL REVENUE FUNDS		138,974,667	80,668,216	58,306,451

	Page #	Appropriation	Departmental Revenue	Revenue Over (Under) Exp
ENTERPRISE FUNDS				
ARROWHEAD REGIONAL MEDICAL CENTER SUMMARY	243			
ARROWHEAD REGIONAL MEDICAL CENTER	244	371,327,218	368,673,065	(2,654,153)
MEDICAL CENTER LEASE PAYMENTS	239	57,492,452	56,690,631	(801,821)
TOTAL ENTERPRISE FUNDS		428,819,670	425,363,696	(3,455,974)

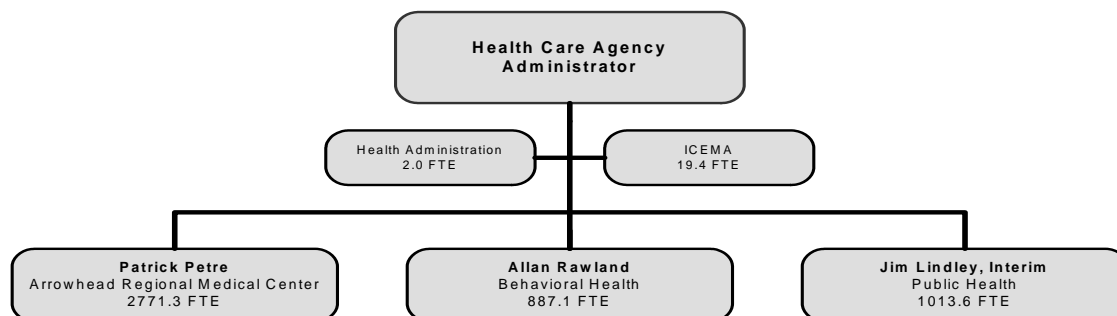


HEALTH CARE ADMINISTRATION

MISSION STATEMENT

To develop and coordinate budgets, policies, and procedures for the county's health care departments in accordance with the strategic goals adopted by the Board of Supervisors, the County Charter, and general laws.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

2008-09					
	Appropriation	Revenue	Local Cost	Fund Balance	Revenue Over/ (Under) Exp Staffing
General Fund					
Health Care Administration	64,703,404	49,703,404	15,000,000		21.4
Behavioral Health (BH)	197,547,716	195,704,963	1,842,753		799.6
BH - Alcohol and Drug Services	23,105,034	22,955,576	149,458		87.5
Public Health (PH)	81,595,216	78,022,947	3,572,269		832.7
PH - California Children's Services	19,960,669	15,600,936	4,359,733		180.9
PH - Indigent Ambulance	472,501	-	472,501		-
Total General Fund	387,384,540	361,987,826	25,396,714		1,922.1
Special Revenue Funds					
Ambulance Performance Based Fines	557,972	203,000		354,972	-
Pediatric Trauma	328,024	104,000		224,024	-
Hospital Preparedness	751,018	570,089		180,929	-
Master Settlement Agreement	32,084,079	18,600,000		13,484,079	-
ARMC - Tobacco Tax	2,507,991	2,202,553		305,438	-
ARMC - Archstone Foundation Grant	5,534	1,000		4,534	-
BH - Mental Health Services Act	83,879,310	48,109,482		35,769,828	-
BH - Driving Under the Influence Programs	305,489	139,554		165,935	-
BH - Block Grant Carryover Program	4,310,198	406,995		3,903,203	-
BH - Court Alcohol and Drug Program	1,155,720	401,861		753,859	-
BH - Proposition 36	5,025,776	4,994,336		31,440	-
PH - Bio-Terrorism Preparedness	3,263,581	2,781,164		482,417	-
PH - Tobacco Use Reduction Now	453,996	392,696		61,300	-
PH - Vital Statistics State Fees	670,078	159,820		510,258	-
PH - Vector Control Assessments	3,675,901	1,601,666		2,074,235	-
Total Special Revenue Funds	138,974,667	80,668,216		58,306,451	-
Enterprise Fund					
Arrowhead Regional Medical Center (ARMC)	371,327,218	368,673,065			(2,654,153) 2,771.3
Medical Center Lease Payments	57,492,452	56,690,631			(801,821) -
Total Enterprise Fund	428,819,670	425,363,696			(3,455,974) 2,771.3
Total - All Funds	955,178,877	868,019,738	25,396,714	58,306,451	(3,455,974) 4,693.4

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.



DESCRIPTION OF MAJOR SERVICES

The role of the Health Care Administration budget unit is to seek and support opportunities to foster collaboration among the Department of Public Health (DPH), Department of Behavioral Health (DBH), and the Arrowhead Regional Medical Center (ARMC). This administration provides regular fiscal and policy analysis relating to the operations of these departments. Additionally, this administration manages the \$64.7 million Health Care Administration budget unit, which includes funding for ARMC debt service, health related maintenance of effort costs, transfers required to obtain federal health care funding, and the Inland Counties Emergency Medical Agency.

Health care related transactions represented by this budget unit include the Disproportionate Share Hospital (DSH) Supplemental Payments, Realignment AB 8 match, and the county's contribution for ARMC debt service payments.

California Medi-Cal Hospital/Uninsured Care Demonstration Project (SB 1100)

Effective July 1, 2005, funding from SB 855 and SB 1255 for the Disproportionate Share Hospital Programs was replaced by SB 1100, California's Medi-Cal Hospital/Uninsured Care Demonstration Project. The prior SB 855 and SB 1255 programs provided supplemental payments to hospitals serving a disproportionate number of low-income individuals, as well as those licensed to provide emergency medical services and contract with the California Medical Assistance Commission (CMAC) to serve Medi-Cal patients under the Selective Provider Contracting Program.

The new funding system, SB 1100, was designed under a Medicaid (Medi-Cal in California) waiver to fund public and private safety-net hospitals providing care to Medi-Cal and uninsured patients. The hospital financing waiver under SB 1100 is comprised of three elements:

- Medi-Cal Fee for Service, which represents federal funds accounted for directly in the ARMC budget unit, for services provided to Medi-Cal patients;
- Safety Net Care Pool Funds, which provide a fixed amount of federal dollars, also accounted for directly in the ARMC budget unit, to cover uncompensated health care costs, and
- Disproportionate Share Hospital Funds, which continue to be reflected as a matching contribution to the state, and a return of that initial investment, within this budget unit.

Realignment and General Fund Support

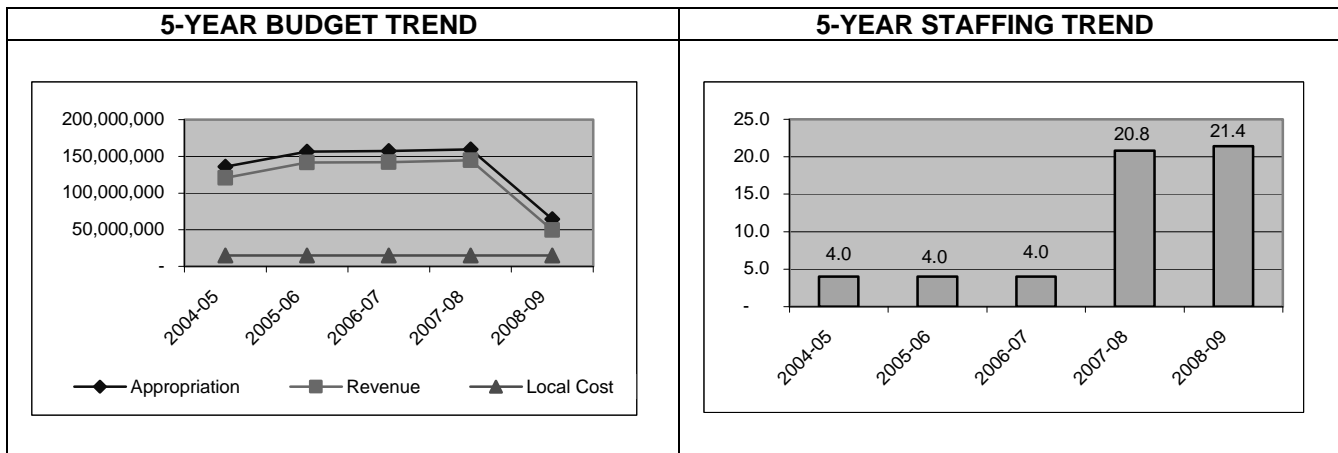
General fund support and realignment funds are used to pay for the ARMC debt service lease payments, Realignment AB 8 match and administrative costs related to this budget unit. To qualify for receipt of Health Realignment funding from the state, the county must contribute a "match" of local funds. The county's match for 2008-09 is \$4.3 million, which is based on a formula established through AB 8 in 1979. This amount has remained constant throughout the years.

Realignment funds support this budget as follows:

- Mental Health at 3.5% (which covers half of administrative costs).
- Health at 96.5% (which covers half of administrative costs plus debt service payments).

Inland Counties Emergency Medical Agency

Inland Counties Emergency Medical Agency (ICEMA) is responsible for ensuring effective emergency medical services for San Bernardino, Inyo and Mono Counties. Specifically, they are charged with the coordination, evaluation and monitoring of emergency medical services within public and private pre-hospital providers, specialty hospitals, paramedic base hospitals, as well as the effectiveness of Emergency Medical Services (EMS) educational programs and medical disaster preparedness.

BUDGET HISTORY

In 2007-08, administration of the Inland Counties Emergency Medical Agency was separated from the Public Health budget unit and included as a separate organization within the Health Care Administration budget unit. This resulted in the slight increase in appropriation and the addition of 18.8 budgeted FTE. These additions were offset by the transfer of 2.0 Health Care administration staff to the County Administrative Office budget unit.

For 2008-09, appropriation and revenue are significantly less than that previously budgeted as the actual matching transfers and corresponding receipts as required with SB 1100 are significantly lower than those previously required with SB 855 and SB 1255.

PERFORMANCE HISTORY

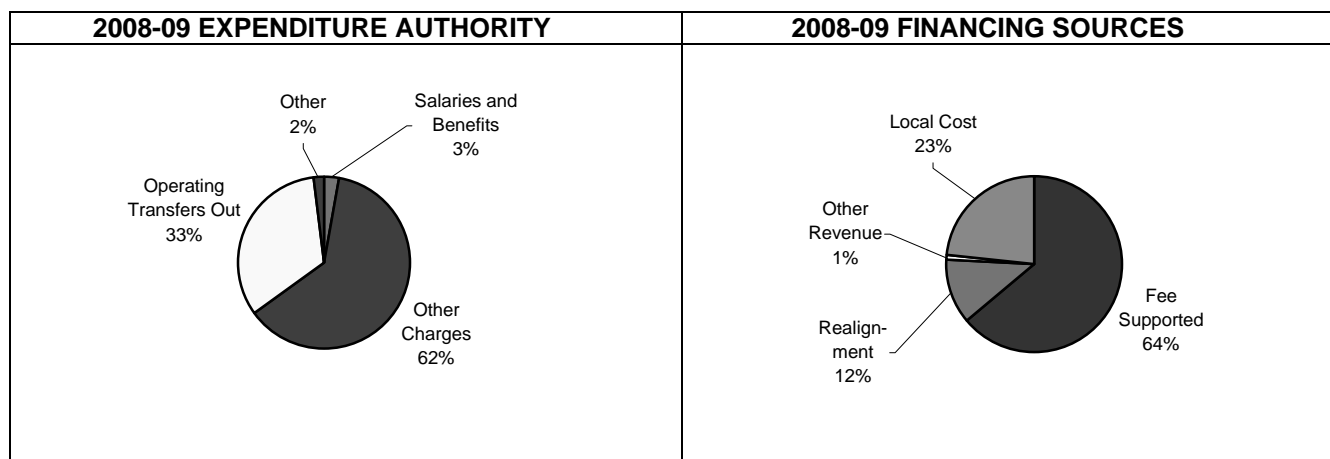
	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Modified Budget	2007-08 Actual
Appropriation	150,200,966	53,624,875	61,720,187	159,507,612	54,582,493
Departmental Revenue	135,200,966	38,732,875	46,720,187	144,507,612	39,582,493
Local Cost	15,000,000	14,892,000	15,000,000	15,000,000	15,000,000
Budgeted Staffing				20.8	

In 2004-05, total appropriation and departmental revenue was greater than the most current two years of actual performance as a result of SB 855 and SB 1255. These are two programs that were established to provide supplemental Medi-Cal payments to hospitals that provide services to disproportionate numbers of Medi-Cal and other low-income patients. Through these programs, the county transferred a set match amount to the state, and in turn, received back this initial contribution, plus additional federal health dollars that were recorded in the Arrowhead Regional Medical Center budget unit. Effective July 1, 2005, SB 855 and SB 1255 was replaced by SB 1100, which fundamentally altered the way it paid hospitals for treating Medi-Cal patients. This system revised financing for Medicaid hospitals, limited the use of county general fund matching transfers to the state, and provided a fixed amount of federal dollars to cover uncompensated health care costs.

As a result of these changes, both the actual appropriation and departmental revenue, which in prior years had been recorded to document the matching transfers and corresponding receipts, decreased dramatically. It should be noted, however, that the county budgeted additional appropriation and revenue in 2007-08 as the total affect of these changes had not been determined, transfers to the state may still change, and the increased appropriation would be necessary to make any additional required payments to the State in a timely manner.



ANALYSIS OF FINAL BUDGET



GROUP: Health Care
DEPARTMENT: Health Care Administration
FUND: General

BUDGET UNIT: AAA HCC
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Actual	2007-08 Final Budget	2008-09 Final Budget	Change From 2007-08 Final Budget
Appropriation							
Salaries and Benefits	121,092	489,206	550,109	1,691,080	1,813,683	1,882,208	68,525
Services and Supplies	30,265	92,390	133,826	624,706	718,293	380,283	(338,010)
Central Computer	710	2,673	4,604	16,222	23,071	18,970	(4,101)
Travel	-	-	-	-	-	58,820	58,820
Other Charges	124,642,905	24,759,402	31,577,091	26,359,118	130,753,730	40,250,000	(90,503,730)
Equipment	-	-	-	-	74,000	-	(74,000)
Transfers	81,104	807	170,650	757,462	811,898	737,349	(74,549)
Total Exp Authority	124,876,076	25,344,478	32,436,280	29,448,588	134,194,675	43,327,630	(90,867,045)
Reimbursements	-	-	-	(20,660)	(11,480)	-	11,480
Total Appropriation	124,876,076	25,344,478	32,436,280	29,427,928	134,183,195	43,327,630	(90,855,565)
Operating Transfers Out	25,324,890	28,280,397	29,283,907	25,154,565	25,324,417	21,375,774	(3,948,643)
Total Requirements	150,200,966	53,624,875	61,720,187	54,582,493	159,507,612	64,703,404	(94,804,208)
Departmental Revenue							
Licenses & Permits	-	-	-	173,611	138,955	171,808	32,853
Fines and Forfeitures	-	-	-	783,197	789,878	470,093	(319,785)
Realignement	10,558,061	14,223,473	6,913,310	11,357,710	11,887,441	7,667,942	(4,219,499)
State, Fed or Gov't Aid	-	-	-	319,295	400,500	254,125	(146,375)
Current Services	124,642,905	24,509,402	31,327,091	26,520,777	130,347,236	40,498,000	(89,849,236)
Other Revenue	-	-	-	12,620	5,000	9,280	4,280
Total Revenue	135,200,966	38,732,875	38,240,401	39,167,210	143,569,010	49,071,248	(94,497,762)
Operating Transfers In	-	-	8,479,786	415,283	938,602	632,156	(306,446)
Total Financing Sources	135,200,966	38,732,875	46,720,187	39,582,493	144,507,612	49,703,404	(94,804,208)
Local Cost	15,000,000	14,892,000	15,000,000	15,000,000	15,000,000	15,000,000	-
Budgeted Staffing					20.8	21.4	0.6

Salaries and benefits of \$1,882,208 fund 21.4 budgeted positions, and are increasing by \$68,525. The department originally budgeted the addition of 2.0 budgeted positions for ICEMA as well as the budgeting of current staff at full FTE's.

However, at the 2008-09 Budget Hearing, the Board of Supervisors directed the removal of new positions and reclassifications included in the departmental budgets receiving general fund financing for 2008-09. Based on this action, the final budget reflects the reduction of \$135,983 in appropriation and 2.0 in budgeted staffing. Associated revenue was also decreased by \$135,983.

Services and supplies of \$380,283 are decreasing by \$338,010. This decrease is primarily the result of one-time purchases of small equipment and procurement of training needs for ICEMA that occurred in 2007-08.



Travel is a new appropriation unit for 2008-09. The amount budgeted of \$58,820 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit. These costs were based on departmental analysis of past travel related expenses previously budgeted in the services and supplies appropriation unit.

Other charges of \$40,250,000 are decreasing by \$90,503,730 primarily as a result of lower anticipated payments made to the state under SB1100.

Transfers of \$737,349 represent payments to other departments for employee relations, the Employee Health and Productivity program, and lease costs. The \$74,549 decrease results primarily from decreased payment for administrative and program support from the County Administrative Office, offset by a slight increase in lease costs.

Operating transfers out of \$21,375,774 fund \$4.3 million of realignment local match, which must be transferred into trust, before Health Realignment monies can be directed toward the Public Health and Arrowhead Regional Medical Center budget units to fund health programs, and \$17.1 million of net debt service lease payment for Arrowhead Regional Medical Center. These transfers are funded by \$15.0 million of Tobacco Master Settlement Agreement monies and an additional \$2.1 million of realignment.

Licenses and permits of \$171,808 include revenue from ambulance licensure and Emergency Medical Technician certification.

Fines and forfeitures revenue of \$470,093 include fines collected by the Superior Court for criminal offenses, and are decreasing by \$319,785 primarily as a result of the decrease in revenues associated with the reduction in staffing resulting from the Board's direction at the 2008-09 Budget Hearing.

Realignment revenue of \$7,667,942 is decreasing by \$4,219,499 primarily as a result of decreases in net debt service lease payment for Arrowhead Regional Medical Center.

State aid revenue of \$254,125 represents funding from the Emergency Medical Services Authority (EMSA) to support maintenance of the three-county Joint Powers Agreement. The decrease of \$146,375 reflects transition of grant funding for the Regional Disaster Medical Health Specialist's Area VI to Riverside County for 2008-09, and discontinuance of state funding for the Disaster Medical Assistance Team.

Current services revenue of \$40,498,000 are decreasing by \$89,849,236 to reflect anticipated lower revenues associated with SB1100.

Operating transfers in of \$632,156 reflect transfers from the Hospital Preparedness and Performance Based Fines special revenue funds for expenditures related to ICEMA.

PERFORMANCE MEASURES				
Description of Performance Measure	2006-07 Actual	2007-08 Projected	2007-08 Actual	2008-09 Projected
Number of Cardiac Care Hospitals in the Inland Counties Emergency Medical Agency jurisdiction.	N/A	N/A	N/A	4
Percentage of 911 transports reviewed to ensure that patients are being transported to designated CCH's in a timely manner.	N/A	N/A	N/A	40%

Ambulance Performance Based Fines

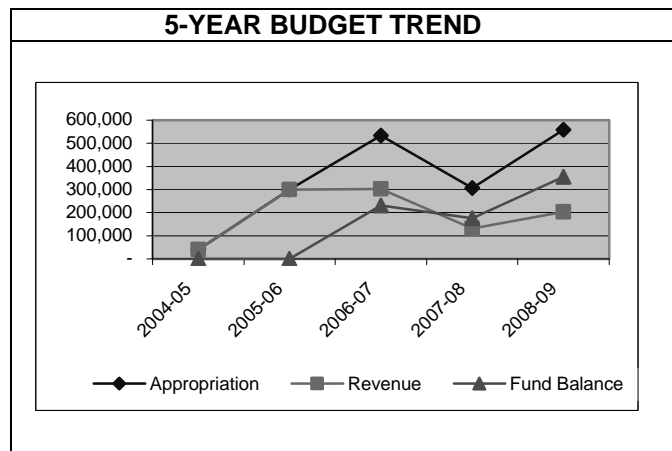
DESCRIPTION OF MAJOR SERVICES

This budget unit is set up to collect revenue (fines) associated with ambulance companies' failure to meet contractual response time standards. Fines collected per the terms of the contracts are transferred out as needed to the Inland Counties Emergency Medical Agency (ICEMA), which is a separate organization within the Health Administration budget unit. Fines transferred are earmarked for the enhancement of the Medical Emergency System.

This is a financing budget only with fines being transferred from this special revenue account to reimburse ICEMA for expenditures.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

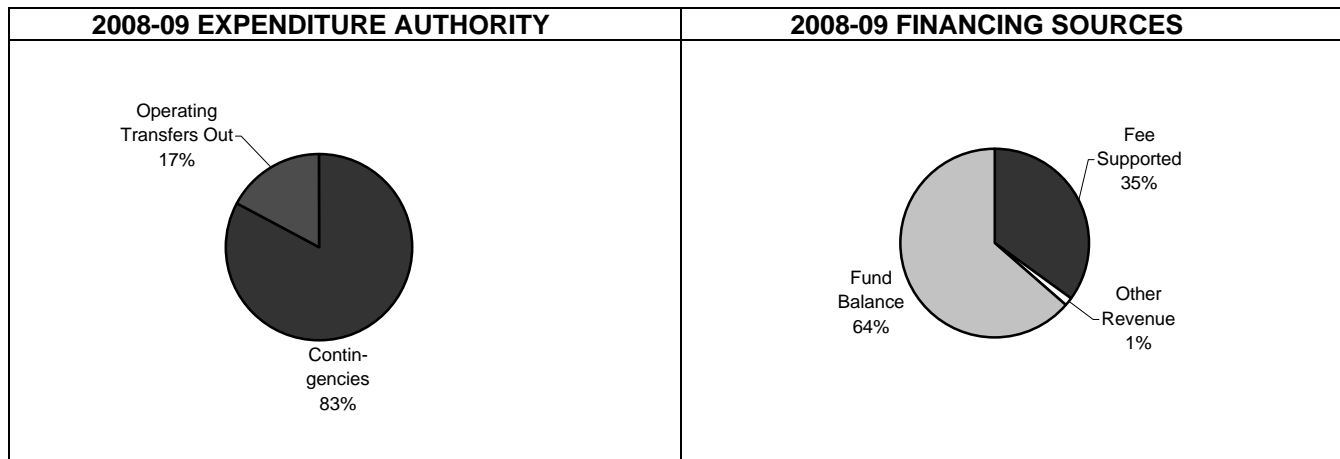
	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Modified Budget	2007-08 Actual
Appropriation	-	-	229,597	306,451	-
Departmental Revenue	-	231,411	173,637	131,000	179,521
Fund Balance				175,451	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Since ICEMA was able to utilize other sources of funds for the Management Information and Surveillance System Consultant, there was not actual appropriation incurred in 2007-08.

Additionally, departmental revenue for 2007-08 was higher than modified budget as additional fines and fees were collected related ambulance service provider response times.

ANALYSIS OF FINAL BUDGET



GROUP: Health Care
DEPARTMENT: Health Administration
FUND: Performance Based Fines

BUDGET UNIT: SDS HCC
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Actual	2007-08 Final Budget	2008-09 Final Budget	Change From 2007-08 Final Budget
Appropriation							
Contingencies	-	-	-	-	220,951	461,687	240,736
Total Appropriation	-	-	-	-	220,951	461,687	240,736
Operating Transfers Out	-	-	229,597	-	85,500	96,285	10,785
Total Requirements	-	-	229,597	-	306,451	557,972	251,521
Departmental Revenue							
Fines and Forfeitures	-	227,756	161,068	167,942	125,000	195,000	70,000
Use of Money and Prop	-	3,655	12,569	11,579	6,000	8,000	2,000
Total Revenue	-	231,411	173,637	179,521	131,000	203,000	72,000
Fund Balance					175,451	354,972	179,521

Contingencies of \$461,687 reflect an increase of \$240,736 based primarily on increased departmental revenue and available fund balance.

Operating transfers out of \$96,285 reflects continued funding for the Technical Consultant for the Management Information and Surveillance System.

Fines and forfeitures revenue of \$195,000 and interest revenue of \$8,000 are reflected based on anticipated receipt of fines and available cash balance.



Pediatric Trauma

DESCRIPTION OF MAJOR SERVICES

This budget unit is set up to collect revenue (fines) associated with implementation of Senate Bill (SB) 1773, Chapter 841 of the Statutes of 2006, which allows counties to collect an additional two dollars (\$2) for every ten dollars (\$10) or fraction thereof, upon various fines, penalties, forfeitures, and primary moving violations collected by the San Bernardino Court and deposited into the Maddy Fund.

The additional fines collected will be distributed as follows:

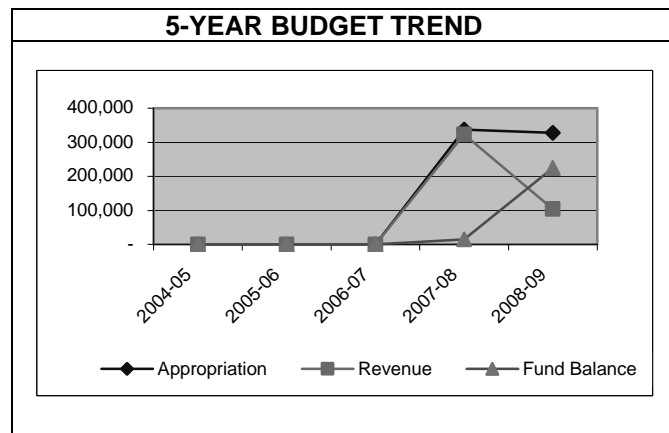
- A. 10% for administration
- B. 15% of the remaining funds to be deposited into the Pediatric Trauma Fund; with the remaining 75% of funds further allocated as follows:
 - a. 58% for physician reimbursement
 - b. 25% for hospital reimbursement (Disproportionate Hospitals)
 - c. 17% for Emergency Medical (EMS) programs

This budget unit was established in 2007-08. Funds collected are transferred out as needed to the Inland Counties Emergency Medical Agency (ICEMA), which is a separate organization within the Health Care Administration budget unit. Funds cover salary and benefits, services and supplies, and other operational costs related to oversight of existing emergency medical services (EMS) programs. SB1773 currently sunsets on December 31, 2008.

This is a financing budget only with funds being transferred from this special revenue account to reimburse ICEMA for expenditures.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

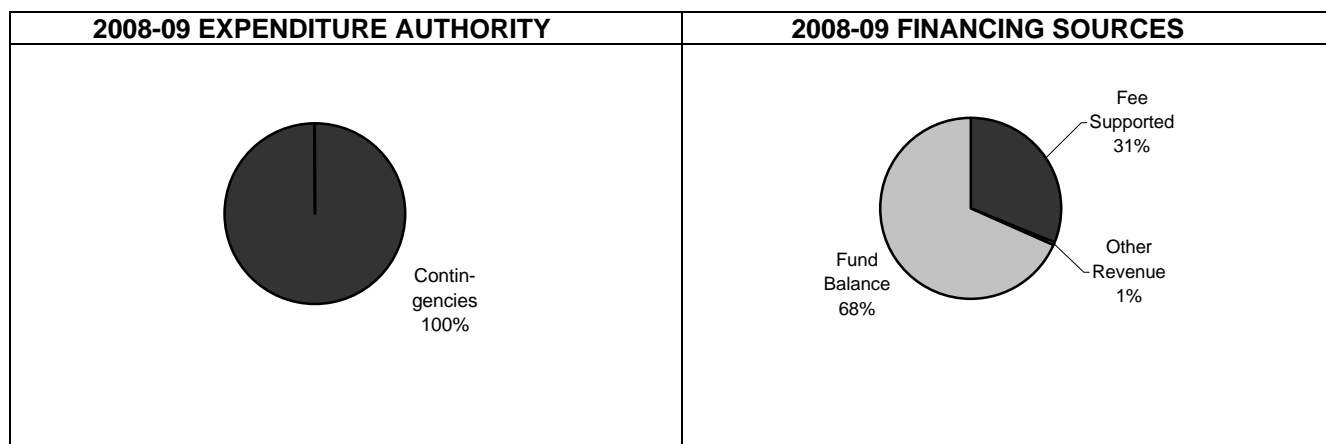
	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Modified Budget	2007-08 Actual
Appropriation	-	-	-	337,337	-
Departmental Revenue	-	-	14,768	322,569	209,256
Fund Balance				14,768	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Actual appropriation and departmental revenue for 2007-08 is less than modified budget as the total amount of fines associated with SB1773 did not materialize as anticipated. Additionally, ICEMA is still in the process of developing a plan to establish payments to trauma centers and area hospitals providing care to pediatric trauma patients.



ANALYSIS OF FINAL BUDGET



GROUP: Health Care
DEPARTMENT: Health Administration
FUND: Pediatric Trauma

BUDGET UNIT: SZA HCC
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Actual	2007-08 Final Budget	2008-09 Final Budget	Change From 2007-08 Final Budget
Appropriation							
Contingencies	-	-	-	-	-	328,024	328,024
Total Appropriation	-	-	-	-	-	328,024	328,024
Operating Transfers Out	-	-	-	-	337,337	-	(337,337)
Total Requirements	-	-	-	-	337,337	328,024	(9,313)
Departmental Revenue							
Fines and Forfeitures	-	-	-	-	303,547	102,000	(201,547)
Use of Money and Prop	-	-	-	3,412	19,022	2,000	(17,022)
Other Revenue	-	-	14,768	205,844	-	-	-
Total Revenue	-	-	14,768	209,256	322,569	104,000	(218,569)
				Fund Balance	14,768	224,024	209,256

Contingencies of \$328,024 are based on available fund balance and are related to actual receipt of fines, forfeitures and interest revenue during the prior period.

No operating transfers out are budgeted for 2008-09.

Fines and forfeitures revenue of \$102,000 reflect anticipated receipt of revenue through December 31, 2008. Interest revenue of \$2,000 is anticipated based on available cash balance.



Hospital Preparedness

DESCRIPTION OF MAJOR SERVICES

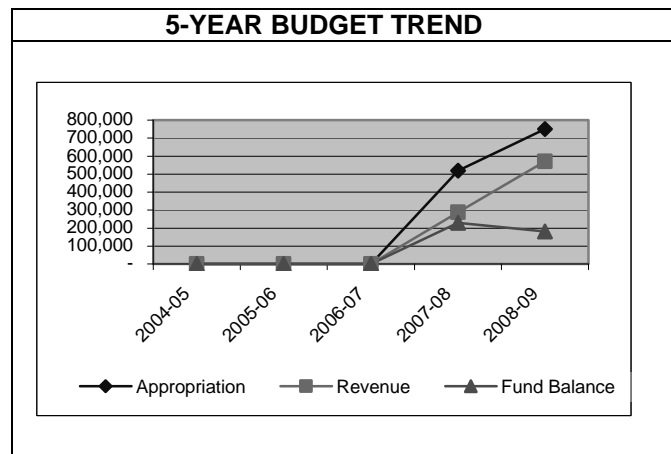
State bio-terrorism funds are collected and transferred out as needed to the Inland Counties Emergency Medical Agency (ICEMA), which is a separate organization within the Health Care Administration budget unit. Funds cover expenditures for actual preparedness, response, and training of hospital staff as it relates to bio-terrorism events.

On August 31, 2007, ICEMA became responsible for managing Health Resources Services Administration (HRSA) hospital preparedness funds. The remaining three sections from the Centers for Disease Control (CDC) for Bio-Terrorism, Pandemic Influenza and Cities Readiness Initiative will remain the responsibility of the Department of Public Health.

This is a financing budget only with funds being transferred from this special revenue account to reimburse ICEMA for expenditures.

There is no staffing associated with this budget unit.

BUDGET HISTORY



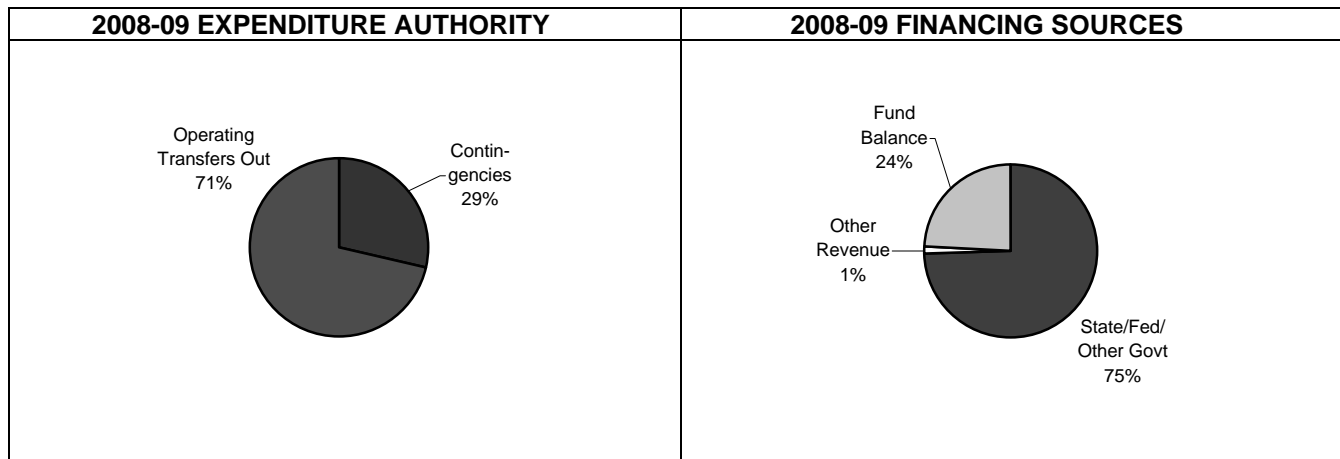
PERFORMANCE HISTORY

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Modified Budget	2007-08 Actual
Appropriation	-	-	-	518,850	293,786
Departmental Revenue	-	-	230,047	288,803	244,667
Fund Balance				230,047	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is less than modified budget. The amount not expended is carried over to the subsequent year's budget.

In addition, actual appropriation and departmental revenue for 2007-08 is less than modified budget primarily due to under-expenditure and reimbursement of Hospital Preparedness grant funds.

ANALYSIS OF FINAL BUDGET



GROUP: Health Care
 DEPARTMENT: Health Administration
 FUND: Hospital Preparedness

BUDGET UNIT: SZB HCC
 FUNCTION: Health and Sanitation
 ACTIVITY: Hospital Care

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Actual	2007-08 Final Budget	2008-09 Final Budget	Change From 2007-08 Final Budget
Appropriation							
Contingencies	-	-	-	-	145,478	215,147	69,669
Total Appropriation	-	-	-	-	145,478	215,147	69,669
Operating Transfers Out	-	-	-	293,786	373,372	535,871	162,499
Total Requirements	-	-	-	293,786	518,850	751,018	232,168
Departmental Revenue							
Use of Money and Prop	-	-	546	11,313	8,774	10,200	1,426
State, Fed or Gov't Aid	-	-	229,501	233,354	280,029	559,889	279,860
Total Revenue	-	-	230,047	244,667	288,803	570,089	281,286
				Fund Balance	230,047	180,929	(49,118)

Contingencies of \$215,147 are based on available departmental revenue and fund balance.

Operating transfers out of \$535,871 reflects funding for an emergency medical services nurse educator salary, and weapons of mass destruction training and exercises.

State aid revenue of \$559,889 reflects funding for Year 5 and Year 6 of HRSA funds. Interest of \$10,200 is based on available cash balance.



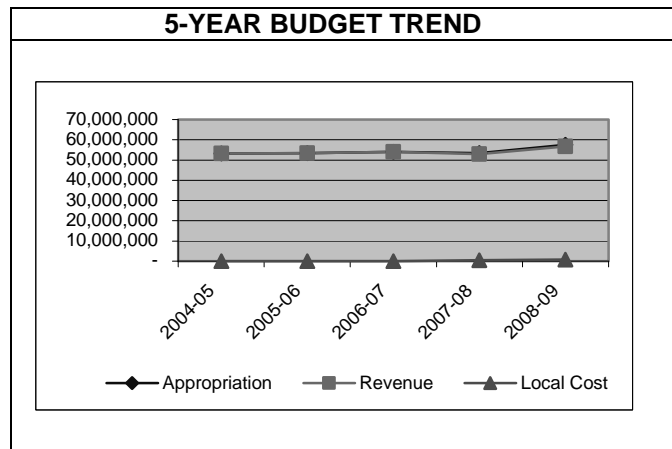
Medical Center Lease Payments

DESCRIPTION OF MAJOR SERVICES

This budget unit funds the cost of long-term lease payments to the Inland Empire Public Facilities Corporation for the Arrowhead Regional Medical Center (ARMC) facility. Funding sources include state revenues from the SB 1732 – Construction Renovation/Reimbursement Program that provides supplemental reimbursement for construction, renovation, or replacement of medical facilities or fixed equipment, operating transfers from ARMC representing Medicare and fee for service revenues, and operating transfers from the general fund backed by Health Realignment revenues and tobacco settlement proceeds.

There is no staffing associated with this budget unit.

BUDGET HISTORY

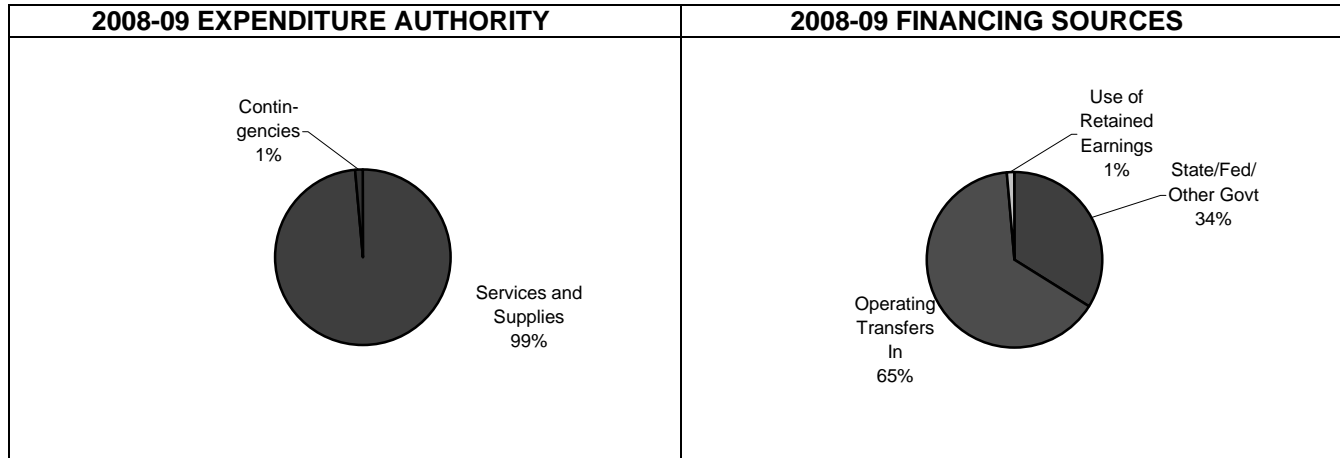


PERFORMANCE HISTORY

	2004-05	2005-06	2006-07	2007-08	2007-08
	Actual	Actual	Actual	Modified Budget	Actual
Appropriation	53,267,557	53,485,019	52,143,704	53,419,848	51,876,528
Departmental Revenue	53,267,557	53,485,019	52,554,589	53,008,963	52,267,464
Rev Over/(Under) Exp	-	-	410,885	(410,885)	390,936

Actual appropriation is less than modified budget primarily due to savings on the interest rate swap associated with the 1998 Medical Center Bonds, in the amount of \$712,919.

ANALYSIS OF FINAL BUDGET



GROUP: Health Care
DEPARTMENT: Joint Powers Lease
FUND: ARMC Lease Payments

BUDGET UNIT: EMD JPL
FUNCTION: General
ACTIVITY: Property Management

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Actual	2007-08 Final Budget	2008-09 Final Budget	Change From 2007-08 Final Budget
Appropriation							
Services and Supplies	53,267,557	53,485,019	52,143,704	51,876,528	53,008,963	56,690,631	3,681,668
Contingencies	-	-	-	-	410,885	801,821	390,936
Total Appropriation	53,267,557	53,485,019	52,143,704	51,876,528	53,419,848	57,492,452	4,072,604
Departmental Revenue							
State, Fed or Gov't Aid	20,259,346	21,521,301	26,594,189	23,429,578	24,001,225	19,522,036	(4,479,189)
Total Revenue	20,259,346	21,521,301	26,594,189	23,429,578	24,001,225	19,522,036	(4,479,189)
Operating Transfers In	33,008,211	31,963,718	25,960,400	28,837,886	29,007,738	37,168,595	8,160,857
Total Financing Sources	53,267,557	53,485,019	52,554,589	52,267,464	53,008,963	56,690,631	3,681,668
Rev Over/(Under) Exp	-	-	410,885	390,936	(410,885)	(801,821)	(390,936)

Services and supplies of \$56,690,631 reflect lease payment, including \$16.0 million related to final maturity of the 1997 Medical Center equipment bonds, and associated fees.

Contingencies of \$801,821 are increased by \$390,936, the county's share of the interest rate swap savings realized in 2007-08.

State, federal or government aid revenue of \$19,522,036 is decreased by \$4,479,189 due to a decrease in SB 1732 reimbursement resulting from the final maturity of the 1997 Medical Center equipment bonds. A portion of the medical center lease payments is reimbursed by the state through the Construction Renovation/Reimbursement Program (SB 1732). The amount reimbursed by the state depends on the allowable lease payments multiplied by a rate that is calculated by the state every year. The rate fluctuates up or down based on the actual Medi-Cal inpatient days paid to Arrowhead Regional Medical Center.

Operating transfers in of \$37,168,595 are funded by \$10.7 million of Tobacco Master Settlement Agreement monies and \$6.4 million of realignment. It also includes use of \$12.1 million from the cash reserves held by the trustee related to the final maturity of the 1997 Medical Center equipment bonds. The remaining \$8.0 million represents revenues anticipated to be generated by Arrowhead Regional Medical Center and transferred to fund the remaining debt service lease payment.



Master Settlement Agreement

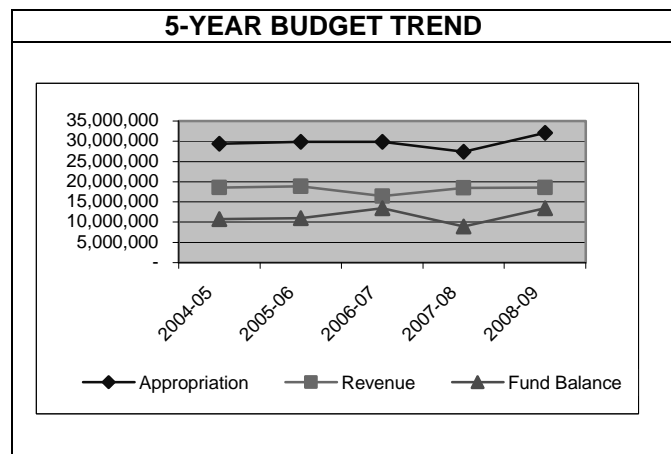
DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for proceeds received from the tobacco lawsuit Master Settlement Agreement (MSA). In late 1998 a settlement was reached in a lawsuit filed by states against the tobacco industry. In California, the proceeds of the settlement are to be divided equally between the state and local governments who partnered in the lawsuit. Payments to local governments are based on a formula involving total tobacco sales and each local entity's population.

A majority of the county's total proceeds are used each year to finance a portion of the Arrowhead Regional Medical Center debt.

There is no staffing associated with this budget unit.

BUDGET HISTORY



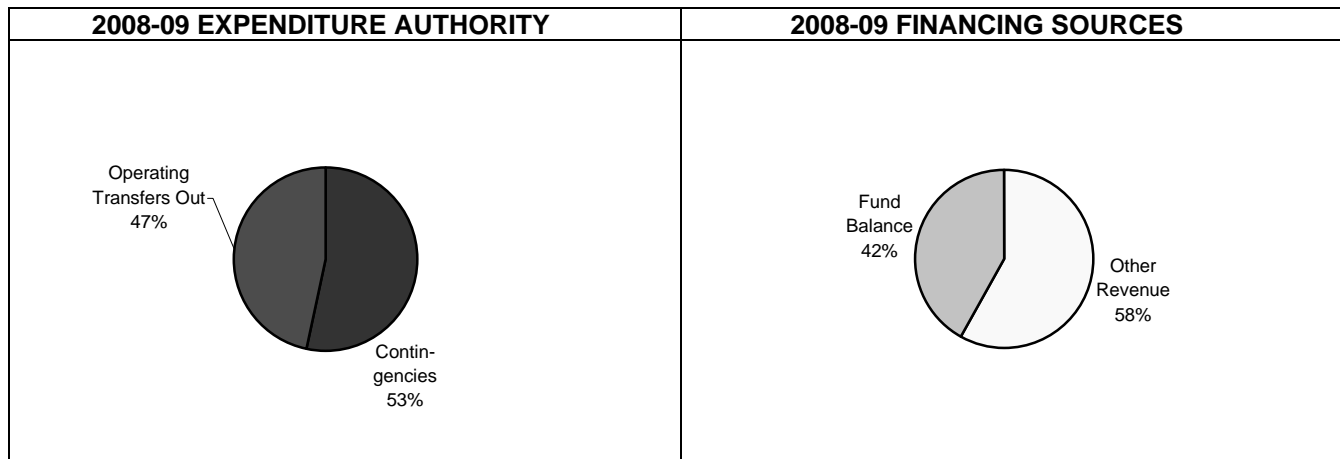
PERFORMANCE HISTORY

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Modified Budget	2007-08 Actual
Appropriation	18,633,000	15,000,000	22,933,000	27,434,886	15,000,000
Departmental Revenue	18,757,407	17,438,142	18,440,431	18,500,000	19,549,193
Fund Balance				8,934,886	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Actual departmental revenue for 2007-08 is higher than modified budget due to an increase in settlement monies being received.

ANALYSIS OF FINAL BUDGET



GROUP: Health Care
 DEPARTMENT: Master Settlement Agreement
 FUND: Tobacco Settlement Agreement

BUDGET UNIT: RSM MSA
 FUNCTION: Health and Sanitation
 ACTIVITY: Hospital Care

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Actual	2007-08 Final Budget	2008-09 Final Budget	Change From 2007-08 Final Budget
Appropriation							
Other Charges	-	-	4,000,000	-	-	-	-
Contingencies	-	-	-	-	12,434,886	17,084,079	4,649,193
Total Appropriation	-	-	4,000,000	-	12,434,886	17,084,079	4,649,193
Operating Transfers Out	18,633,000	15,000,000	18,933,000	15,000,000	15,000,000	15,000,000	-
Total Requirements	18,633,000	15,000,000	22,933,000	15,000,000	27,434,886	32,084,079	4,649,193
Departmental Revenue							
Use of Money and Prop	280,108	479,359	689,674	651,795	500,000	600,000	100,000
Other Revenue	18,477,299	16,958,783	17,750,757	18,897,398	18,000,000	18,000,000	-
Total Revenue	18,757,407	17,438,142	18,440,431	19,549,193	18,500,000	18,600,000	100,000
				Fund Balance	8,934,886	13,484,079	4,549,193

Contingencies of \$17,084,079 are increased by \$4,649,193 based on available fund balance and increased departmental revenue.

Operating transfers out of \$15.0 million reflect a transfer to the general fund which is then used to fund the local cost within the Health Care Administration budget unit. Health Care Administration budget unit uses that local cost to fund the \$4.3 million realignment local match requirement and \$10.7 million of net debt service lease payment for Arrowhead Regional Medical Center.

Interest revenue of \$600,000 is increased by \$100,000 to reflect current interest rates and higher cash balance.

Other revenue of \$18.0 million reflects anticipated revenue received from the major tobacco companies to the Master Settlement Agreement fund.



ARROWHEAD REGIONAL MEDICAL CENTER

Patrick A. Petre

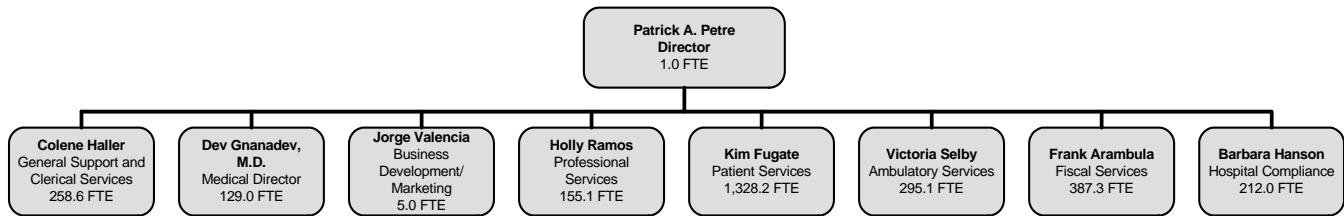
MISSION STATEMENT

The San Bernardino County "Arrowhead Regional Medical Center" is a safety net hospital with the primary mission of providing quality healthcare, a basic necessity of humankind, to the residents of San Bernardino County. We continuously strive to improve the health of the communities we serve and become the provider of choice for healthcare delivery and education.

STRATEGIC GOALS

1. Ensure the health and safety of County residents by increasing access to healthcare services through Outpatient and Emergency Room Visits.
2. Improve access to higher-level healthcare services for County residents through increased admissions in Acute Care.
3. Secure hospital financial health through efficient reimbursement policies and optimizing available revenue streams.
4. Reduce cost inefficiencies through containment opportunities and strategies to ensure effective hospital operations.
5. Enhance services and operations through continued improvement of Information Technology Infrastructure.
6. Continue improving customer satisfaction.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2008-09				
	Operating Exp/ Appropriation	Revenue	Fund Balance	Revenue Over/ (Under) Exp	Staffing
Enterprise Funds					
Arrowhead Regional Medical Center	371,327,218	368,673,065		(2,654,153)	2,771.3
Total Enterprise Funds	371,327,218	368,673,065		(2,654,153)	2,771.3
Special Revenue Funds					
Archstone Foundation Grant	5,534	1,000	4,534		-
Tobacco Tax Funds	2,507,991	2,202,553	305,438		-
Total Special Revenue Funds	2,513,525	2,203,553	309,972	-	-
Total - All Funds	373,840,743	370,876,618	309,972	(2,654,153)	2,771.3

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.



DESCRIPTION OF MAJOR SERVICES

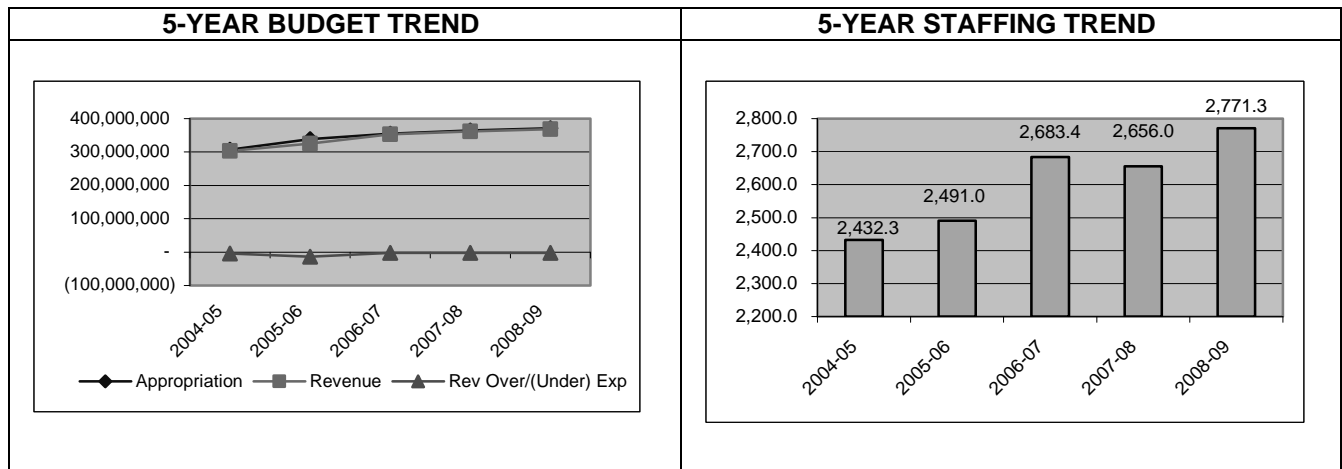
Arrowhead Regional Medical Center (ARMC) is a state-of-the-art acute care facility embracing advanced technology in all patient and support areas. ARMC offers the latest in patient care by providing a full range of inpatient and outpatient services, three off campus community health centers, Department of Behavioral Health's inpatient activities and numerous specialty services. Freeway access, shuttle service and close proximity to an Omni-trans bus hub make ARMC convenient to county residents.

ARMC and Behavioral Health facilities are comprised of 373 (90 in Behavioral Health and 283 in ARMC) inpatient rooms, most of which are private. The Emergency Department is a Level II Trauma Center and consists of 15 observation rooms, 8 treatment rooms, 3 law enforcement holding rooms, 8 trauma rooms and a 9 bay Rapid Medical Emergent Treatment area to expedite treatment and improve throughput. The helicopter landing area can accommodate both standard Medi-vac helicopters and military helicopters. The outpatient care center consists of 109 examination rooms and 8 procedure rooms.

Inpatient Care: Inpatient services provide curative, preventative, restorative and supportive care for general and specialty units within the General Acute Care Hospital, Behavioral Health Hospital and Home Health. Care is coordinated among multiple care providers responsible for patient care twenty-four hours a day. Nursing functions as a primary interface with patients, families and others and is often the interpreter for the hospital experience and treatment plan. Education is a primary focus and ARMC offers numerous Residency Programs for the training of physicians in Family Practice, Emergency Medicine, Surgery, Neurosurgery, Women's Health, and Internal Medicine.

Outpatient Services: Outpatient Care is an integral part of our multifaceted healthcare delivery system offering a wide range of emergency, primary, preventive, chronic, follow-up and specialty care in an ambulatory care setting. Visits have exceeded 250,000 annually exclusive of the Emergency Room volume.

BUDGET HISTORY



PERFORMANCE HISTORY

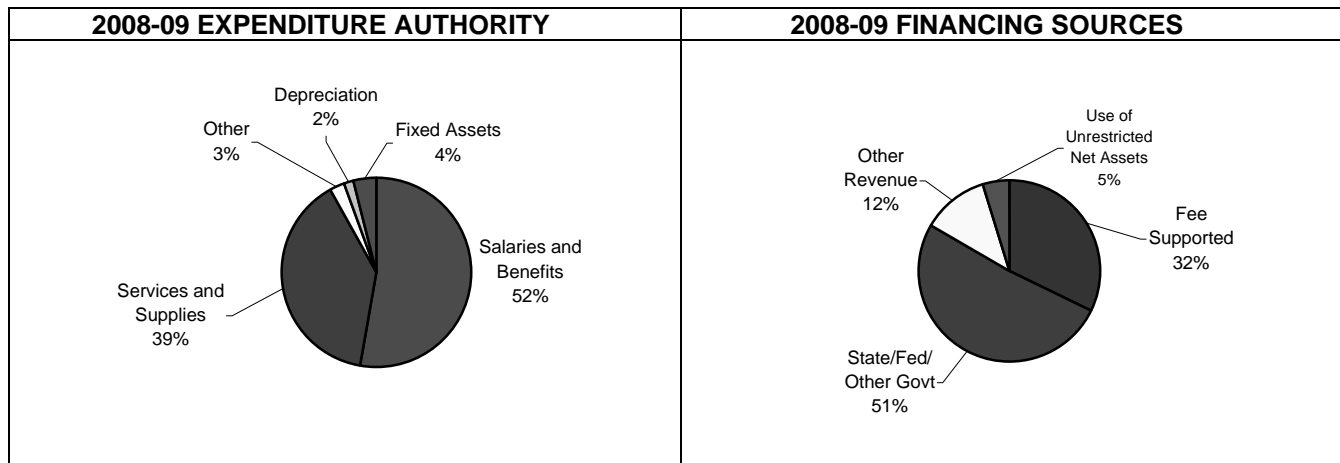
	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Modified Budget	2007-08 Actual
Appropriation	307,053,858	338,756,350	360,589,659	364,151,503	374,386,386
Departmental Revenue	303,214,159	325,302,143	352,805,258	361,628,449	374,171,464
Revenue Over/(Under) Exp	(3,839,699)	(13,454,207)	(7,784,401)	(2,523,054)	(214,922)
Budgeted Staffing				2,656.0	
Fixed Assets	1,314,030	1,539,482	2,468,254	10,892,792	10,074,344
Unrestricted Net Assets Available at Year End	-	-	-	-	-

Actual appropriation for 2007-08 is \$374,386,386 versus a modified budget of \$364,151,503. This is an unfavorable variance of \$10,234,883. The variance is primarily due to increased payments for contract physicians and increased professional services and services and supplies operational costs.

Actual departmental revenue for 2007-08 reflects an increase of \$12,543,015 over modified budget primarily due to improvements in the revenue cycle processes resulting in maximized collections from all payor types and sources. The increase is also the result of favorable prior year settlements with Medicare.



ANALYSIS OF FINAL BUDGET



GROUP: Health Care
DEPARTMENT: Arrowhead Regional Medical Center
FUND: Medical Center

BUDGET UNIT: EAD MCR
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Actual	2007-08 Final Budget	2008-09 Final Budget	Change From 2007-08 Final Budget
Appropriation							
Salaries and Benefits	154,101,291	175,477,648	191,107,523	197,245,389	196,727,735	204,249,747	7,522,012
Services and Supplies	130,590,559	146,463,897	151,305,402	158,945,121	149,992,752	148,991,816	(1,000,936)
Central Computer	773,607	910,103	1,075,193	1,283,275	1,283,275	1,416,972	133,697
Travel	-	-	-	-	-	505,926	505,926
Other Charges	1,092,532	1,026,124	1,023,734	938,124	849,907	790,681	(59,226)
Transfers	905,863	974,489	1,144,292	1,355,969	1,573,867	1,383,219	(190,648)
Total Exp Authority	287,463,852	324,852,261	345,656,144	359,767,878	350,427,536	357,338,361	6,910,825
Reimbursements	-	-	(5,000)	(144,325)	-	(53,000)	(53,000)
Total Appropriation	287,463,852	324,852,261	345,651,144	359,623,553	350,427,536	357,285,361	6,857,825
Depreciation	6,049,319	5,904,089	5,927,187	6,437,443	5,723,967	5,935,857	211,890
Operating Transfers Out	13,540,687	8,000,000	9,011,328	8,325,390	8,000,000	8,000,000	-
Total Requirements	307,053,858	338,756,350	360,589,659	374,386,386	364,151,503	371,221,218	7,069,715
Departmental Revenue							
Use of Money and Prop	683	126	(125)	44,597	-	-	-
State, Fed or Gov't Aid	192,662,185	181,560,624	201,726,300	217,227,157	202,980,939	197,358,613	(5,622,326)
Current Services	84,747,673	93,242,062	99,837,741	117,437,087	111,540,583	124,369,846	12,829,263
Other Revenue	6,174,868	10,814,880	4,854,160	1,081,538	4,530,828	4,461,688	(69,140)
Total Revenue	283,585,409	285,617,692	306,418,076	335,790,379	319,052,350	326,190,147	7,137,797
Operating Transfers In	19,628,750	39,684,451	46,387,182	38,381,085	42,576,099	42,482,918	(93,181)
Total Financing Sources	303,214,159	325,302,143	352,805,258	374,171,464	361,628,449	368,673,065	7,044,616
Rev Over/(Under) Exp	(3,839,699)	(13,454,207)	(7,784,401)	(214,922)	(2,523,054)	(2,548,153)	(25,099)
				Budgeted Staffing	2,656.0	2,771.3	115.3
Fixed Assets							
Equipment	961,224	1,039,732	1,126,356	8,424,066	9,227,997	13,824,915	4,596,918
L/P Equipment	352,806	499,750	1,341,898	1,650,278	1,664,795	1,430,108	(234,687)
Total Fixed Assets	1,314,030	1,539,482	2,468,254	10,074,344	10,892,792	15,255,023	4,362,231

Salaries and benefits of \$204,249,747 fund 2,771.3 budgeted positions and are increasing by \$7,522,012. Staffing increased by 115.3. This budget unit experienced an increase in budgeted staffing of 20.0 as a result of a technical change to the rounding of position numbers to one decimal place in the county's budget system. This change does not affect the number of authorized positions. The remaining 95.3 increase is primarily due to an increase of 32.0 Medical Resident/Interns, an increase of 30.7 in Psychiatric Technicians and Nurses, an increase of 21.3 in Environmental services staff, and an increase of 17.3 due to Emergency Room staffing adjustments based on departmental needs. These internal departments were previously staffed on historical activity and have not kept up with actual FTE's appropriate for current volumes and demands. These increases are further offset by 6.0 FTE reductions in other ARMC departments.



Services and supplies of \$148,991,816 reflects a decrease of \$1,000,936. ARMC has made significant strides in curbing services and supplies cost. A major reduction in current expense was a result of new material management and focus on drivers of supply cost. This coming year the department will receive the full year benefit of a change in the group purchasing organization change (GPO) and just-in-time (JIT) medical surgical distribution contract changes. This alone will save roughly \$1.5-\$2.0 million a year.

Travel is a new appropriation unit for 2008-09. The amount budgeted of \$505,926 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit. These costs were based on departmental analysis of past travel related expenses previously budgeted in the services and supplies appropriation unit.

Other charges of \$790,681 reflects expenses related to the county medically indigent program and interest on lease agreements.

Transfers of \$1,383,219 include payments to other departments for Human Resources employee relations, the Employee Health and Productivity (EHaP) program, and lease costs. The decrease of \$190,648 reflects decreases in anticipated EHaP program costs and removal of direct payment for the Healthcare Division Information Services Chief. Payment for this position is reflected within the Health Care Administration budget unit.

Reimbursements of \$53,000 represent payments from the Sheriff's Department for specialty acute care services provided to inmates at West Valley Detention Center.

Depreciation cost is consistent with the requested fixed asset requirement of \$15,255,023. Outside of the standard capital to maintain clinical integrity (\$4.5 million), ARMC is budgeting for the full implementation of an Open Heart program (\$3.5 million). The Open MRI (\$1.6 million), Linear Accelerator (\$3.0 million) and Project ADAP for automated pharmacy dispensing (\$1.3 million) are carried over to 2008-09. Additionally, \$1.4 million is budgeted for the continued leasing of various ARMC equipment.

Operating transfers out of \$8,000,000 is for the Medical Center Debt Service and represents ARMC's contribution from operations. A detailed description of the Medical Center Debt Service is available in the Medical Center Lease Payments budget unit.

Total revenue in the amount \$326,190,147 includes \$197,358,613 in state and federal aid primarily from Medi-Cal and Medicare, \$124,369,846 in current services from private pay patients and insurance, and \$4,461,688 in other revenue from cafeteria sales, various grants, and services provided to other county departments and hospitals. State Aid includes \$143,652,188 in Medi-Cal Inpatient revenue (SB 1100), a decrease of \$5,288,477; \$20,175,932 in Medi-Cal Outpatient, an increase of \$2,344,298; \$1,232,985 in State Health Administration funds; and \$690,000 in other state aid. Federal aid includes \$26,554,191 of Medicare Inpatient revenue, a \$549,631 increase; and \$5,053,317 of Medicare Outpatient revenue, a \$2,366,042 decrease. Current services revenue includes \$68,614,082 of commercial insurance inpatient revenue, an increase of \$6,771,295; \$22,668,129 in health services fees, an increase of \$1,964,205; \$20,549,923 in commercial insurance outpatient revenue, an increase of \$4,416,806; \$8,301,163 from both inpatient and outpatient private pay, which reflects a decrease of \$1,052,084; and \$4,236,549 in Institute Care and Services revenue, an increase of \$729,041. The increase in commercial insurance revenue is primarily due to an anticipated 4% insurance rate increase. The overall increase to total revenue is \$7,137,797. This overall increase is the result of the significant time ARMC finance administration has spent improving the revenue cycle systems. These process improvements will benefit ARMC in the receipt of all payors accounts receivable.

Operating transfers in of \$42,482,918 reflects the base-line realignment contribution to the operations of the hospital (\$34,820,000), \$2,550,000 for the Medically Indigent program, \$2,292,000 in one-time funding for the purchase of a linear accelerator, \$1,552,000 in one-time funding for the purchase of an open MRI and \$1,268,918 for the Board approved Project Adapt for Pharmacy.

Currently, ARMC is anticipating an operating shortfall of \$2,548,153. The ARMC administration is developing plans to minimize shortfalls through improvements in revenue cycle systems and focused oversight of the operating expenses.

Fixed assets of \$15,255,023 include \$13,824,915 for equipment and \$1,430,108 for lease purchase equipment. Equipment includes \$3,003,997 for the purchase of a linear accelerator, \$1,552,000 for the purchase of an open MRI, \$4,500,000 to replace aging equipment, \$3,500,000 for the new Open Heart program and \$1,268,918 for Project Adapt Pharmacy.

PERFORMANCE MEASURES				
Description of Performance Measure	2006-07 Actual	2007-08 Projected	2007-08 Actual	2008-09 Projected
Percentage decrease in ER patients leaving without being seen (10,950 patients in 2005-06, 4837 in 2006-07).	41%	25%	58%	10%
Tattoos removed at clinic (Clinic opened May 23, 2007, 81 removals performed for 2006-07).	81	500	552	1500
Percentage change in outpatient visits (number of visits).	-8%	4%	8%	2%
Percentage increase in number of deliveries (3780 in 2005-06, 3975 in 2006-07).	5%	3%	8%	5%
Percentage increase of Medi-cal Eligibility patients identified from screening for conversion from self-pay (number of patient).	6%	6%	23%	2%
Percentage change in third party nurse staffing assistance (3.4 million spent in 2005-06, 1.6 million in 2006-07).	-53%	-14%	6%	-13%
Percentage change in pharmaceutical cost.	5%	3%	2%	7%
Achieve and maintain a mean average score/ likelihood of recommending of 85%.	84%	83%	82%	85%



Tobacco Tax Funds

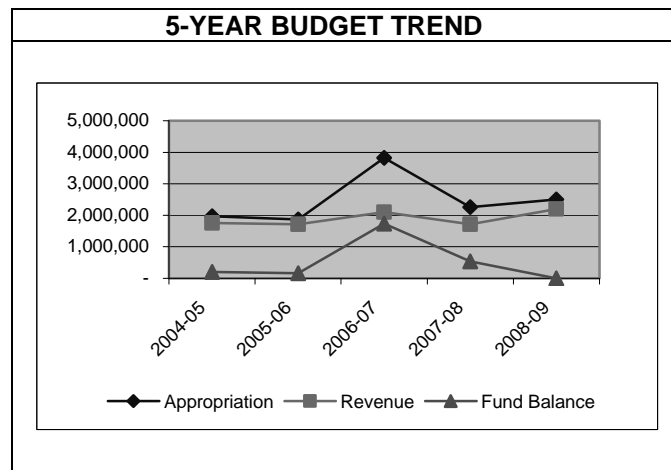
DESCRIPTION OF MAJOR SERVICES

In November 1988, California Voters approved the California Tobacco Health Protection Act of 1988, also known as Proposition 99. This referendum increased the state cigarette tax by 25 cents per pack and added an equivalent amount on other tobacco products. The new revenues were earmarked for programs to reduce smoking, to provide health care services to indigents, to support tobacco-related research, and to fund resource programs for the environment.

Arrowhead Regional Medical Center (ARMC) established the county tobacco tax funds in Fiscal Year 1989-90 to facilitate the transfer of Tobacco Tax monies to the county hospital, non-county hospitals, and physicians, when notified and as required by the State.

There is no staffing associated with this budget unit.

BUDGET HISTORY

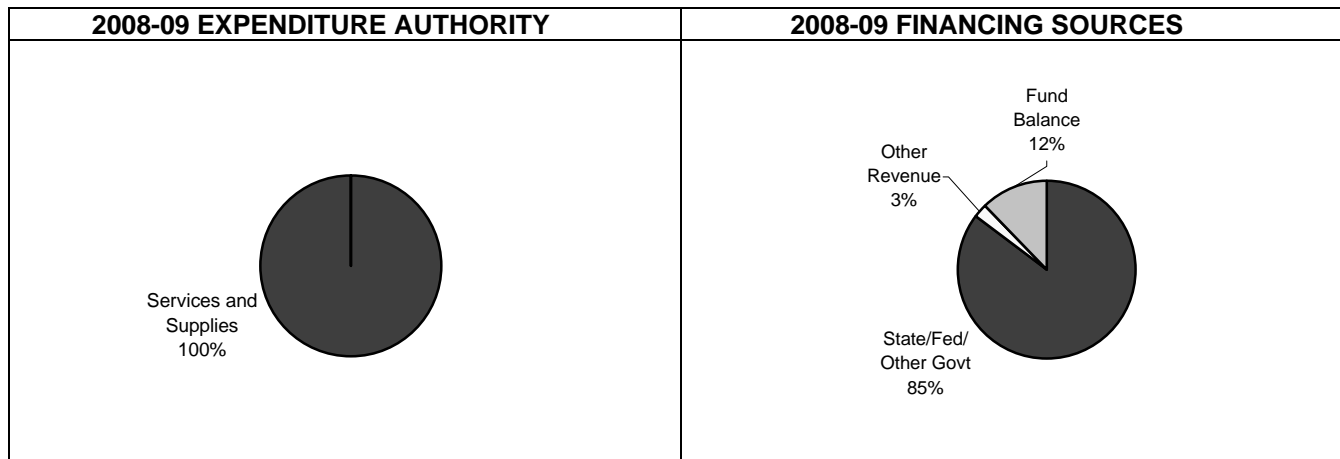


PERFORMANCE HISTORY

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Modified Budget	2007-08 Actual
Appropriation	1,531,718	1,409,364	2,885,810	2,258,056	2,027,409
Departmental Revenue	1,483,549	2,976,274	1,695,595	1,717,828	1,792,619
Fund Balance				540,228	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. The amount not expended is carried over to the subsequent year's budget. Actual appropriation for 2007-08 is less than modified budget due to a decreased allocation to contracted physicians and hospitals.

ANALYSIS OF FINAL BUDGET



GROUP: Health Care
DEPARTMENT: Arrowhead Regional Medical Center
FUND: Tobacco Tax Funds

BUDGET UNIT: RGA through RHB
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Actual	2007-08 Final Budget	2008-09 Final Budget	Change From 2007-08 Final Budget
Appropriation							
Services and Supplies	1,531,718	1,407,500	2,885,810	2,027,409	2,258,056	2,507,991	249,935
Transfers	-	1,864	-	-	-	-	-
Total Appropriation	1,531,718	1,409,364	2,885,810	2,027,409	2,258,056	2,507,991	249,935
Departmental Revenue							
Use of Money and Prop	4,796	20,673	53,142	22,438	24,600	64,573	39,973
State, Fed or Gov't Aid	1,478,753	2,955,601	1,642,453	1,770,181	1,693,228	2,137,980	444,752
Total Revenue	1,483,549	2,976,274	1,695,595	1,792,619	1,717,828	2,202,553	484,725
Fund Balance					540,228	305,438	(234,790)

Services and supplies of \$2,507,991 represent anticipated allocation amounts determined by the state and allocated to contracted hospitals and physicians. The increase of \$249,935 is primarily the result of an increase in departmental revenue.

Departmental revenue in the amount of \$2,202,553 includes \$2,137,980 from the state and \$64,573 in interest. The increase of \$484,725 is primarily due to a technical change in the budgeting of revenues.



Archstone Foundation Grant

MISSION STATEMENT

The medical staff of Arrowhead Regional Medical Center (ARMC), developed and operate ARMC's Dependent Adult and Elder Abuse Program that is funded with Archstone Foundation grant monies.

STRATEGIC GOALS

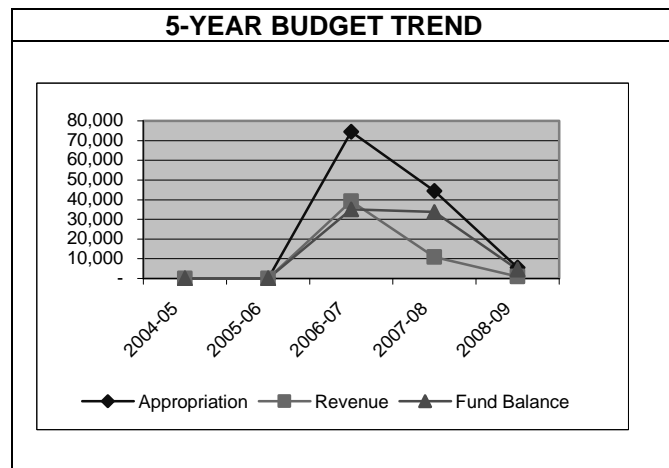
1. Establish a coordinating body representing leadership from ARMC, Department of Aging and Adult Services, and the District Attorney Elder Abuse Unit.
2. Develop internal and external training for program professionals and key members of an interdisciplinary team.
3. Develop a mechanism for ongoing referral of dependent adults and elders suspected of being mistreated from local protective agencies to ARMC medical team for the purpose of assessment and treatment.
4. Establish a multidisciplinary team meeting schedule.

DESCRIPTION OF MAJOR SERVICES

Arrowhead Regional Medical Center (ARMC) established this fund in 2005-06 to facilitate the receipt of grant funds from the Archstone Foundation. The Archstone Foundation is a private grant-making organization, whose mission is to contribute towards the preparation of society in meeting the needs of an aging population. The grant was issued to provide ARMC with the resources necessary to incorporate a medical consultation element into existing county efforts in the area of elder abuse and neglect. The funds are required to be deposited into interest-bearing accounts, with all proceeds to be spent on prevention and detection of elder abuse and neglect. The grant cycle ends June 30, 2008.

There is no staffing associated with this budget unit.

BUDGET HISTORY

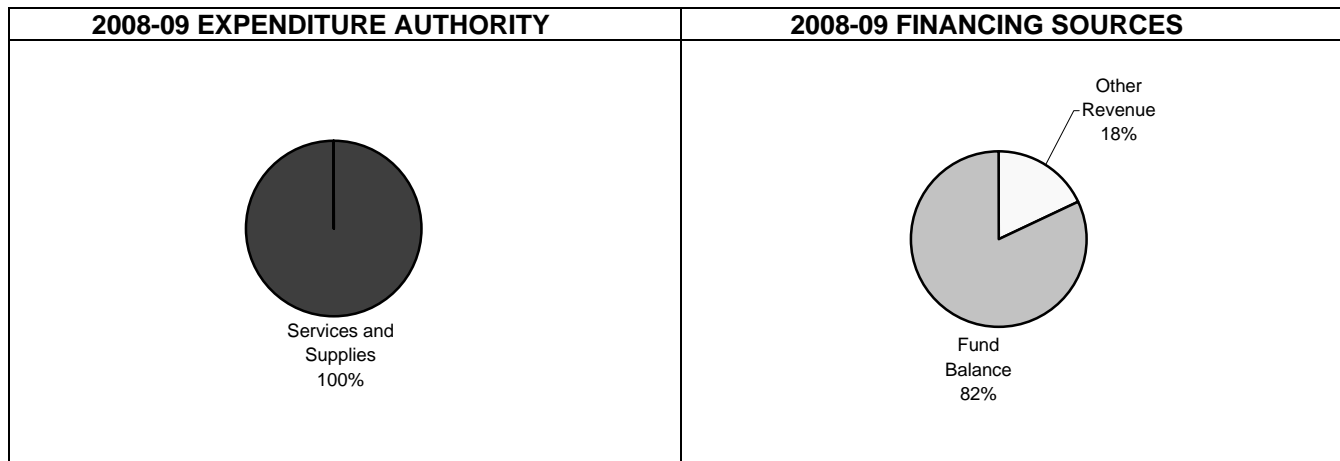


PERFORMANCE HISTORY

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Modified Budget	2007-08 Actual
Appropriation	-	-	41,791	44,509	34,147
Departmental Revenue	-	35,105	40,393	10,802	4,975
Fund Balance				33,707	



ANALYSIS OF FINAL BUDGET



GROUP: Health Care
DEPARTMENT: Arrowhead Regional Medical Center
FUND: Archstone Foundation Grant

BUDGET UNIT: RMT MCR
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Actual	2007-08 Final Budget	2008-09 Final Budget	Change From 2007-08 Final Budget
Appropriation							
Services and Supplies	-	-	41,791	34,147	44,509	5,534	(38,975)
Total Appropriation	-	-	41,791	34,147	44,509	5,534	(38,975)
Departmental Revenue							
Use of Money and Prop	-	-	1,387	1,074	3,000	1,000	(2,000)
Other Revenue	-	35,105	39,006	3,901	7,802	-	(7,802)
Total Revenue	-	35,105	40,393	4,975	10,802	1,000	(9,802)
				Fund Balance	33,707	4,534	(29,173)

Services and supplies of \$5,534 include final payments to the ARMC Geriatric team to cover expenses incurred for Archstone Foundation activities.

Departmental revenue of \$1,000 reflects anticipated receipt of final interest earnings for 2007-08, but not received until 2008-09. All funds received, including any remaining fund balance, will be distributed in accordance with the grant guidance by June 30, 2009. This will be the final year for this budget unit.



BEHAVIORAL HEALTH

Allan Rawland

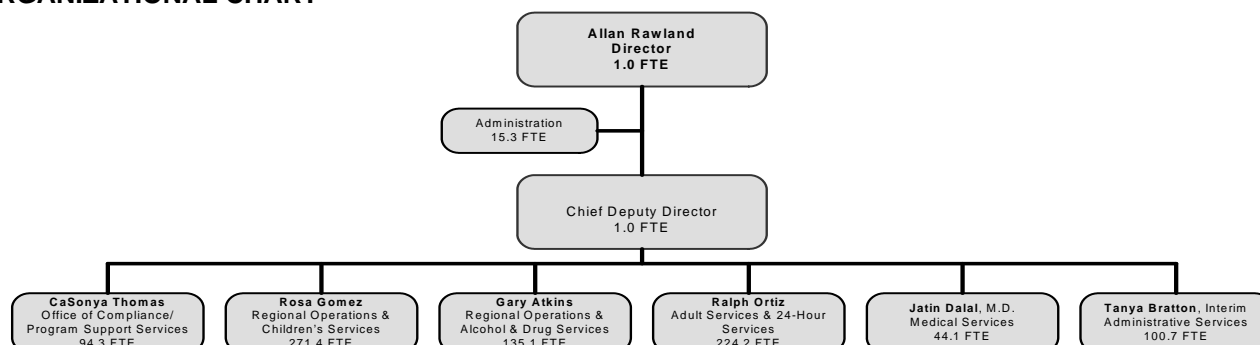
MISSION STATEMENT

The Department of Behavioral Health (DBH) will help individuals living with the problems of mental illness and substance abuse to find solutions to challenges they face so that they may function well within their families and the community. The DBH staff will be sensitive to and respectful of all clients, their families, culture and languages. The DBH will use the taxpayers' money wisely to meet its goals while following all governmental guidelines and requirements. The DBH will provide a pleasant workplace for its staff members so that they may be creative and effective in their jobs. The DBH will provide a pleasant environment for clients in which to receive services.

STRATEGIC GOALS

1. Increase access to Behavioral Health services for individuals that are unserved (or underserved) or who are receiving a limited level of services.
2. Increase customer service education for all county and contract staff that promotes the mission of the county and the department.
3. Increase access to community behavioral health services for adolescents with mental health illness who are involved in the juvenile justice system.
4. Increase cultural competency training for all county and contract staff that promotes the mission of the county and the department.
5. Integrate Mental Health and Alcohol and Drug Services into co-located clinics in order to increase client access to services and provide better care.
6. Implement strategies for successful quality improvement in behavioral health.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2008-09				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund					
Behavioral Health	197,547,716	195,704,963	1,842,753		799.6
Alcohol and Drug Services	23,105,034	22,955,576	149,458		87.5
Total General Fund	220,652,750	218,660,539	1,992,211		887.1
Special Revenue Funds					
Mental Health Services Act	83,879,310	48,109,482		35,769,828	-
Driving Under the Influence Programs	305,489	139,554		165,935	-
Block Grant Carryover Program	4,310,198	406,995		3,903,203	-
Court Alcohol and Drug Program	1,155,720	401,861		753,859	-
Proposition 36	5,025,776	4,994,336		31,440	-
Total Special Revenue Funds	94,676,493	54,052,228		40,624,265	-
Total - All Funds	315,329,243	272,712,767	1,992,211	40,624,265	887.1

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.

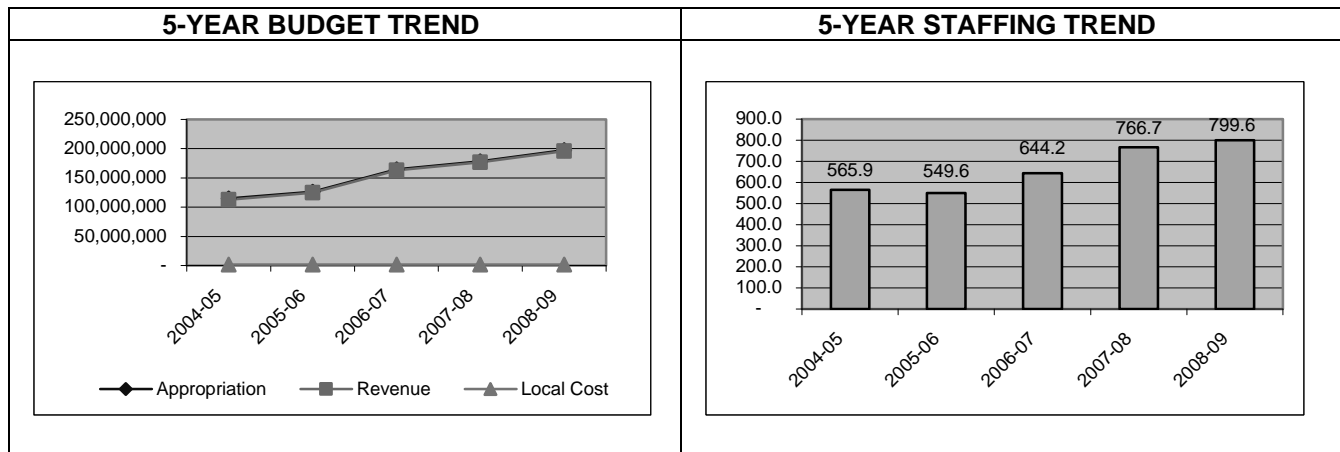


DESCRIPTION OF MAJOR SERVICES

The DBH is responsible for providing mental health services to county residents who are either unable to afford treatment or do not live in proximity to private services. Treatment is provided to all age groups, with primary emphasis placed on treating children, families and chronically mentally ill adults (in that priority). Services are delivered throughout the county via a network of department-operated clinics, community based contract providers (residential and psychiatric skilled nursing facilities and acute hospitals), public schools, and other community-based settings. Services include: information and referrals, community outreach, client self-help and support groups, a variety of children's programs, mentally ill homeless program, employment services, case management, crisis and transitional residential assistance, augmented board and care placements, conservatorship services, supportive housing services and client transportation assistance. The department also operates as a training setting by administering various internship programs and offering continuing education for licensed department and contractor staff.

The Mental Health Services Act of 2005 (MHSA), passed by the California voters in November 2004, has given San Bernardino County and the Department of Behavioral Health the opportunity to build a "system of care and treatment" that will efficiently and effectively serve all clients, especially to ensure access to behavioral health services for populations and individuals that are unserved or who are receiving a limited level of services from the present programs due to the lack of adequate funding and/or the various restrictions on the use of those funds. The particular populations include individuals who are homeless and/or incarcerated in jails or juvenile halls, and individuals who are in out-of-home and out-of-county placements, isolated in their homes, failing in school, or in other institutional care facilities. These populations also include individuals and families who are from racial and ethnic communities who are not adequately served by the behavioral health system.

BUDGET HISTORY

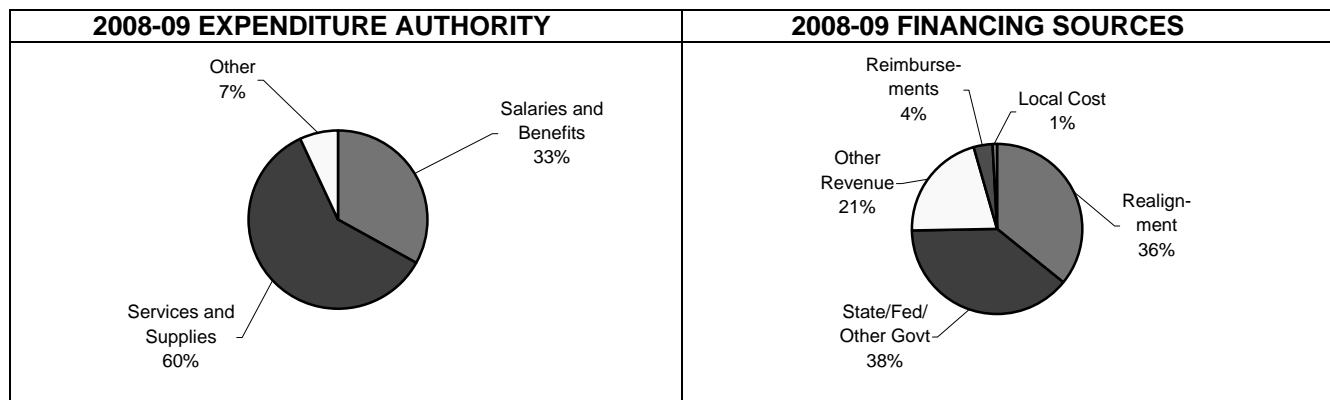


PERFORMANCE HISTORY

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Modified Budget	2007-08 Actual
Appropriation	111,570,782	119,212,075	131,188,977	179,584,909	164,431,502
Departmental Revenue	109,020,466	117,369,322	129,346,228	177,742,156	162,588,749
Local Cost	2,550,316	1,842,753	1,842,749	1,842,753	1,842,753
Budgeted Staffing				780.7	

Actual appropriation and departmental revenue for 2007-08 are less than modified budget primarily due to: 1) salary savings resulting from staff turnover, delays in filling positions and delays in establishing new MHSA funded programs, 2) contracted services less than budget due to delays in contracting for new MHSA funded programs, and 3) partial implementation of specific MHSA programs.

ANALYSIS OF FINAL BUDGET



GROUP: Health Care
DEPARTMENT: Behavioral Health
FUND: General

BUDGET UNIT: AAA MLH
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Actual	2007-08 Final Budget	2008-09 Final Budget	Change From 2007-08 Final Budget
Appropriation							
Salaries and Benefits	38,684,994	41,926,392	49,512,735	62,496,001	62,941,126	65,082,580	2,141,454
Services and Supplies	60,247,931	66,401,328	69,193,127	94,191,845	101,201,834	123,072,416	21,870,582
Central Computer	523,431	520,717	640,543	677,544	677,544	934,210	256,666
Travel	-	-	-	-	-	1,042,922	1,042,922
Other Charges	4,799,719	3,806,988	3,481,153	4,575,340	5,604,960	4,458,015	(1,146,945)
Equipment	-	66,172	71,662	243,932	91,200	220,700	129,500
Vehicles	-	-	347,619	200,644	288,091	107,000	(181,091)
Capitalized Software	-	-	-	99,125	1,992,120	-	(1,992,120)
Transfers	4,609,161	4,940,050	5,824,191	6,366,026	6,420,441	7,969,210	1,548,769
Total Exp Authority	108,865,236	117,661,647	129,071,030	168,850,457	179,217,316	202,887,053	23,669,737
Reimbursements	(4,477,326)	(5,190,283)	(5,112,708)	(6,261,708)	(7,091,277)	(7,182,090)	(90,813)
Total Appropriation	104,387,910	112,471,364	123,958,322	162,588,749	172,126,039	195,704,963	23,578,924
Operating Transfers Out	7,182,872	6,740,711	7,230,655	1,842,753	6,440,752	1,842,753	(4,597,999)
Total Requirements	111,570,782	119,212,075	131,188,977	164,431,502	178,566,791	197,547,716	18,980,925
Departmental Revenue							
Use of Money and Prop	-	-	84	-	-	-	-
Realignments	41,823,063	52,080,249	60,228,662	91,932,149	70,019,971	73,375,595	3,355,624
State, Fed or Gov't Aid	65,324,545	63,544,174	62,989,362	48,869,411	67,558,106	79,318,278	11,760,172
Current Services	200,403	237,453	186,239	172,206	190,156	266,000	75,844
Other Revenue	1,645,422	568,819	663,105	907,766	650,000	998,000	348,000
Other Financing Sources	27,033	-	-	-	-	-	-
Total Revenue	109,020,466	116,430,695	124,067,452	141,881,532	138,418,233	153,957,873	15,539,640
Operating Transfers In	-	938,627	5,278,776	20,707,217	38,305,805	41,747,090	3,441,285
Total Financing Sources	109,020,466	117,369,322	129,346,228	162,588,749	176,724,038	195,704,963	18,980,925
Local Cost	2,550,316	1,842,753	1,842,749	1,842,753	1,842,753	1,842,753	0
Budgeted Staffing					766.7	799.6	32.9

Salaries and benefits of \$65,082,580 fund 799.6 budgeted positions and is increasing by \$2,141,454. The department originally budgeted for an increase of \$6,440,857, which included funding for full-year cost of positions added during the fiscal year, the addition of 64.0 new positions specifically for MHSA for 2008-09, and step increases for staff, all of which increased budgeted staffing by 96.7.

However, as part of the 2008-09 Budget Hearing the Board of Supervisors directed the removal of new positions and reclassifications included in the departmental budgets receiving general fund financing for 2008-09. Based on this action, the final budget reflects the reduction of \$4,299,403 in appropriation and 63.8 in budgeted staffing. Associated revenue was also decreased by \$4,299,403.

Services and supplies of \$123,072,416 includes \$84,582,636 in contracts with approximately \$20.0 million or 24% funded by MHSA, \$8,968,018 for the managed care fee-for-service network, \$6,455,418 for remote pharmacy services for indigents and jail population without third party insurance, \$2,527,726 for incorporated doctor payments, and \$9,986,598 in professional and specialized services with approximately 63% of such for MHSA funded programs, and the balance for professional services necessary to conduct routine departmental business.



Travel is a new appropriation unit for 2008-09. The amount budgeted of \$1,042,922 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit. These costs were based on departmental analysis of past travel related expenses previously budgeted in the services and supplies appropriation unit.

Other charges of \$4,458,015 include \$700,809 in MHSA funded expenditures for client temporary housing and transportation and \$2,471,872 for State Hospital contracts. A decrease of \$1,146,945 is primarily due to reduction in State Hospital Institution utilization.

Equipment of \$220,700 is for the purchase of new and replacement servers necessary to maintain the department information technology functions. Additionally, six scanners will be purchased to continue the department's efforts in reducing paper records.

Vehicles of \$107,000 is for the purchase of four vehicles for MHSA funded programs as part of the state contract. These vehicles will be used primarily for the forensic program. The decrease of \$181,091 is due to the decrease in MHSA one time only program need for vehicles in 2007-08.

No capitalized software is budgeted for 2008-09. The decrease of \$1,992,120 is due to one time only expense for the appointment scheduler, data mining, Geographical Informational System and touch screen technology software for the MHSA program, which were fully implemented in 2007-08.

Transfers of \$7,969,210 include \$4,300,525 for rents and leases, \$1,273,675 to reimburse Public Guardian for administration for conservatees, \$403,760 to Human Services (HS) for Eligibility workers at the DBH clinics, \$210,000 to HS for the Homeless Partnership program, and other payments to county departments primarily for salaries and benefit associated costs. The increase of \$1,548,769 includes increases of rents and leases, services provided by Human Resources such as advertising, services provided by County Counsel, as well as a shift in the reporting of expenditures related to certain office expenses. These office expenses are now being reflected as payments to the Purchasing Department in accordance with the rules established by GASB 34.

Reimbursements of \$7,182,090 include payments of \$3,984,867 for costs associated with the CalWORKs program, \$1,877,031 for administrative support and facility rent for Alcohol and Drug funded programs, \$916,418 for the Juvenile and Adult Mentally Ill Offender Crime Reduction grants, and \$403,774 from Probation for the Juvenile Justice program. The increase of \$90,813 is primarily due to overall cost reimbursement increases associated with various programs.

Operating transfers out of \$1,842,753 is for the local cost offset. The decrease of \$4,597,999 is due to an accounting change to record the expense for the managed care fee-for-service psychiatric inpatient program in the services and supplies appropriation unit.

Realignment of \$73,375,595 includes an increase of \$3,355,624 due to increases in COWCAP, salaries and benefits for the Juvenile Justice Program and pharmaceutical contract costs. Additionally, the increase also includes a required Medi-Cal Realignment match of 5% for Early Periodic Screening Diagnosis Treatment (EPSDT) contracts.

State aid revenue of \$74,510,080 includes Managed Care of \$11,040,136, Medi-Cal of \$43,964,502, EPSDT of \$16,901,019, Conditional Release Program of \$1,423,937, and Superintendent of Schools AB2726 of \$1,180,486. The increase of \$11,760,172 is primarily due to anticipated growth in services to Medi-Cal eligible clients and the full implementation of new contracts that include Medi-Cal and EPSDT funding. Federal aid revenue of \$1,312,104 includes FEMA aid for the 2007 Wildfires and Medicare inpatient services. Other Governmental Aid of \$3,496,094 includes SAMSHA block grant and PATH funding. The overall increase includes a decrease of \$509,635 associated with the reduction in staffing resulting from the Board's direction at the 2008-09 Budget Hearing.

Current services revenue of \$266,000 primarily include health fees and private pay patient funds. Other revenue of \$998,000 includes Social Security reimbursements of \$798,000 and First 5 funding for the Screening, Assessment, Referral and Treatment of \$200,000.

Operating transfers in of \$41,747,090 include transfers from the MHSA special revenue fund to cover full-year salary and benefit costs, contracts and service expansions in all existing DBH clinics. The increase of \$3,441,285 is due to overall increases in staffing and program expenses, and to fund one-time purchase of equipment and vehicles, and other information technology projects anticipated to occur in 2008-09. The overall increase includes a decrease of \$3,789,768 associated with the reduction in staffing resulting from the Board's direction at the 2008-09 Budget Hearing.

PERFORMANCE MEASURES				
Description of Performance Measure	2006-07 Actual	2007-08 Projected	2007-08 Actual	2008-09 Projected
Admissions to an institutional setting.	7,898	7,700	7,768	7,700
Bed days in an institutional setting.	73,955	72,000	72,517	71,000
Percentage increase in consumers with Medi-cal benefits.	N/A	N/A	N/A	5%
Percentage increase in the Medi-cal penetration rates for underserved ethnic groups.	Black/AA 8.4%, Asian .3%, Hispanic 6.5%, American Indian 1.4%	Black/AA 10.5%, Asian 9.2%, Hispanic 4.6%, American Indian 23.4%	Black/AA +1%, Asian +15.1%, Hispanic -9.0%, American Indian - 27%	Black/AA 4%, Asian .04%, Hispanic 4%, American Indian 2%
Number of Mental Health staff embedded in a physical health care setting.	N/A	N/A	N/A	2 FTE
Number of persons referred from a physical health care provider who are subsequently assessed and/or treated for a mental disorder.	N/A	N/A	N/A	100 persons
Percentage of employees and contract providers who successfully complete the customer service training.	100% county staff, 25% contract	100% county staff, 25% contract	97.9% county staff, 14.6% contract staff	100% new county staff, 25% contract
Percentage of employees and contract providers who successfully complete the customer service model.	N/A	N/A	N/A	100% new county staff
Percentage of adolescents identified with mental disorders in Juvenile Hall receiving behavioral health services & supports in the community after release (608 juveniles for 2006-07).	62%	75%	53%	80%
Number of departmental employees certified to train department employees & contract providers in the California Brief Multicultural Competency Scale-Based Training Program (CBMCS).	N/A	10	6	10
Percentage of clinic employees & contract providers who successfully complete the California Brief Multicultural Competency Scale-Based Training Program.	N/A	20%	11%	20%
Percentage of employees taking introduction to Cultural Competence offered through the DBH Training Institute.	N/A	N/A	N/A	25%
Percentage of bi-lingual paid staff & contractors taking Interpreter Training for Mental Health Professionals.	N/A	N/A	N/A	70%
Percentage of mental health providers staff & contractors who provide direct service who complete Mental Interpreter Training for Mental Health Professionals.	N/A	N/A	N/A	25%
Percentage of bi-lingual paid staff taking ethnic specific cultural training for language they provide interpretive & translation services.	N/A	N/A	N/A	35%
Provide two in depth intensive training sessions on evidence based practices for treating co-occurring disorders.	N/A	75% of clinic staff at integrated clinic	90% of clinical staff at integrated clinic attended training	100% of clinic staff at integrated clinic
Percentage completion of the quality assurance improvement plan.	N/A	N/A	N/A	100%
Percentage of overall improvement in Medi-cal reviews conducted by the Quality Management Division.	N/A	N/A	N/A	10%



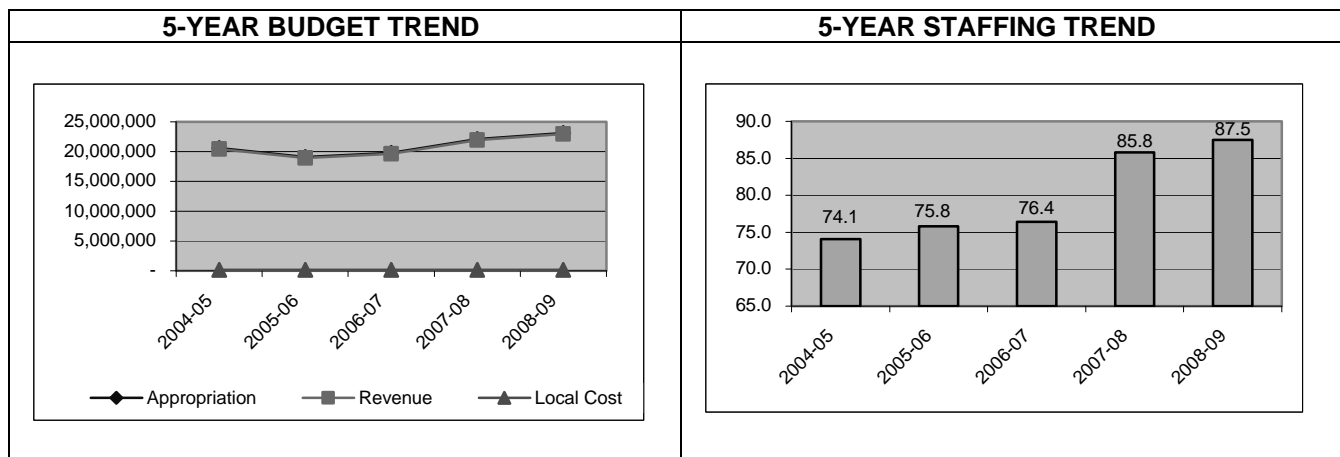
Alcohol and Drug Services

DESCRIPTION OF MAJOR SERVICES

The Department of Behavioral Health, Alcohol and Drug Services (ADS) program consists of comprehensive substance abuse prevention and treatment programs to county residents. Services are provided by 6 county operated clinics and approximately 30 contractors. The major components include outpatient, residential, prevention, methadone, and case management services. Annually, approximately 10,674 unduplicated clients are served and over 140,000 hours of substance abuse prevention and treatment services are performed.

Alcohol and Drug Services are primarily funded by federal block grant and state revenues (64%). The remaining sources of revenue are court fines for Driving Under the Influence (DUI) offenses, fees for services, and reimbursements provided by Human Services (HS) CalWORKs program and the Proposition 36 (Prop. 36) – Substance Abuse and Crime Prevention Act program. In addition, the county must fund the required maintenance of effort (MOE) for the block grant and state funds. The department's local cost of \$149,458 finances the required MOE.

BUDGET HISTORY



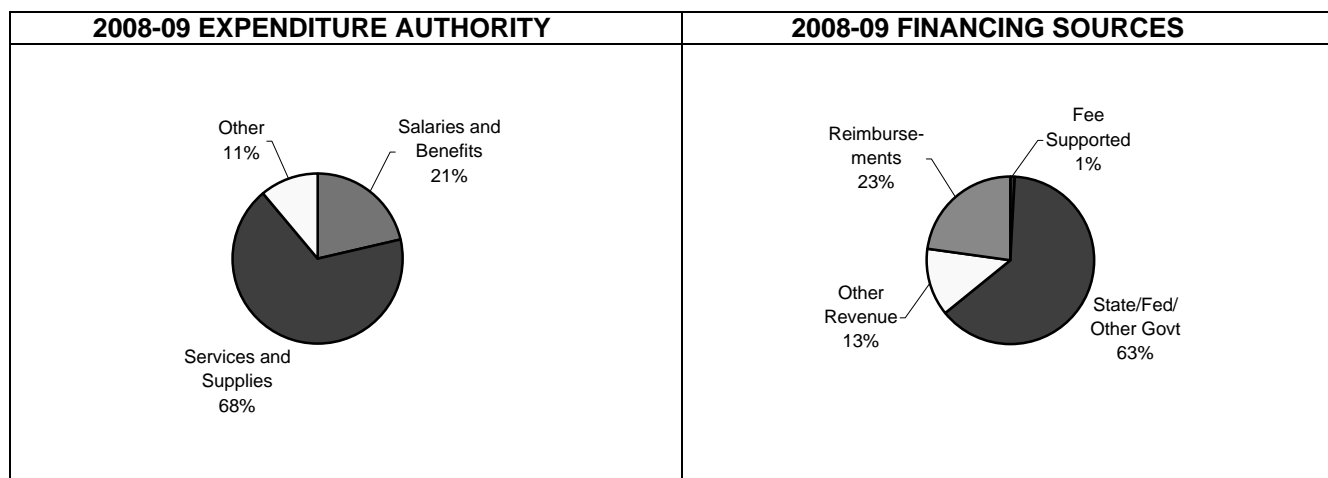
PERFORMANCE HISTORY

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Modified Budget	2007-08 Actual
Appropriation	19,050,106	17,372,212	21,516,625	23,335,477	23,655,030
Departmental Revenue	18,900,649	17,222,754	21,367,167	23,186,019	23,505,573
Local Cost	149,457	149,458	149,458	149,458	149,457
Budgeted Staffing				85.8	

Actual appropriation and departmental revenue for 2007-08 is greater than modified budget primarily as a result of unanticipated payments to contractors for increases in the services provided for Alcohol and Drug prevention and treatment. These amounts were funded by increases in the various Alcohol and Drug Services revenue for the additional service costs claimed. In addition, there were unanticipated payments for services provided by other county agencies for the Drug Court and Offender Treatment Program. These additional reimbursements are funded by the state extension of the 2006-07 award balances into 2007-08.



ANALYSIS OF FINAL BUDGET



GROUP: Health Care
DEPARTMENT: Alcohol and Drug Services
FUND: General

BUDGET UNIT: AAA ADS
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Actual	2007-08 Final Budget	2008-09 Final Budget	Change From 2007-08 Final Budget
Appropriation							
Salaries and Benefits	3,835,104	4,366,585	5,201,388	6,217,570	6,372,443	6,389,576	17,133
Services and Supplies	18,997,932	18,133,430	19,415,952	20,839,158	19,731,871	20,029,671	297,800
Central Computer	-	-	-	64,518	64,518	89,624	25,106
Travel	-	-	-	-	-	42,611	42,611
Transfers	1,838,454	2,038,985	2,943,313	3,410,147	3,291,044	3,356,399	65,355
Total Exp Authority	24,671,490	24,539,000	27,560,653	30,531,393	29,459,876	29,907,881	448,005
Reimbursements	(5,621,384)	(7,166,788)	(6,044,028)	(6,876,363)	(7,351,700)	(6,802,847)	548,853
Total Appropriation	19,050,106	17,372,212	21,516,625	23,655,030	22,108,176	23,105,034	996,858
Departmental Revenue							
State, Fed or Gov't Aid	16,136,772	14,348,318	18,293,712	20,281,841	18,417,311	18,864,862	447,551
Current Services	399,153	387,089	404,283	339,434	402,000	252,500	(149,500)
Other Revenue	44,923	44,656	38,397	(184,645)	38,000	24,000	(14,000)
Total Revenue	16,580,848	14,780,063	18,736,392	20,436,630	18,857,311	19,141,362	284,051
Operating Transfers In	2,319,801	2,442,691	2,630,775	3,068,943	3,101,407	3,814,214	712,807
Total Financing Sources	18,900,649	17,222,754	21,367,167	23,505,573	21,958,718	22,955,576	996,858
Local Cost	149,457	149,458	149,458	149,457	149,458	149,458	-
Budgeted Staffing					85.8	87.5	1.7

Salaries and benefits of \$6,389,576 fund 87.5 budgeted positions and is increasing by \$17,133. This budget unit originally included an increase in budgeted staffing of 2.7 budgeted positions as a result of a technical change to the rounding of position numbers to one decimal place in the county's budget system, and the addition of a new position to provide administrative support for ADS. These changes resulted in an initial increase of \$106,071.

However, as part of the 2008-09 Budget Hearing the Board of Supervisors directed the removal of new positions and reclassifications included in the departmental budgets receiving general fund financing for 2008-09. Based on this action, the final budget reflects the reduction of \$88,938 in appropriation and 1.0 in budgeted staffing. Associated revenue was also decreased by \$88,938.



Services and supplies of \$20,029,671 include \$19,899,824 for other professional and specialized services such as residential, outpatient, prevention, recovery, drug court and housing contracts with the balance including other services and supplies necessary for conducting ADS program services. The increase of \$297,800 is the result of budgeting for the entire amount contracted with the outside service providers.

Travel is a new appropriation unit for 2008-09. The amount budgeted of \$42,611 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit. These costs were based on departmental analysis of past travel related expenses previously budgeted in the services and supplies appropriation unit.

Transfers of \$3,356,399 include payments to other county departments for services provided such as Public Health, Probation, Courts, in addition to rents and salaries and benefit associated costs. The increase of \$65,355 is primarily due to increases in facilities rent and various changes in agreements with other departments on funding of program costs for the Offender Treatment, Drug Court grants, and Mental Health Services Act. Additionally, it reflects a shift in the reporting of expenditures related to certain office expenses. These office expenses are now being reflected as payments to the Purchasing Department in accordance with the rules established by GASB 34.

Reimbursements of \$6,802,847 include payments from other county departments for which Alcohol and Drug Services provide services, such as the CalWORKs program and Department of Children Services, as well as services under Proposition 36. The decrease of \$548,853 is primarily due to the reduction in the Proposition 36 allocation received from the State Department of Alcohol and Drug Programs.

Revenues of \$19,141,362 include \$5,839,358 in state aid for Medi-Cal, Drug Court Grants, Parolee Network Services, and the Offender Treatment Program, \$13,025,504 of federal aid for the Substance Abuse Prevention and Treatment (SAPT) Block Grant, the federal portion of Medi-Cal, and the Safe and Drug Free grant, \$252,500 in charges for current services, and \$24,000 in other revenue. The increase of \$284,051 is primarily due to the need to utilize a greater portion of the SAPT Block Grant funding for operating expenditures, partially offset by the reduction in revenues of \$88,938 associated with the reduction in staffing resulting from the Board's direction at the 2008-09 Budget Hearing

Operating transfers in of \$3,814,214 include transfers from the Driving Under the Influence and the SAPT Block Grant special revenue funds for ADS related services. The increase of \$712,807 is primarily due to the need for additional funds from the SAPT special revenue fund to cover increased contract and program costs for Alcohol and Drug Services.

Mental Health Services Act

DESCRIPTION OF MAJOR SERVICES

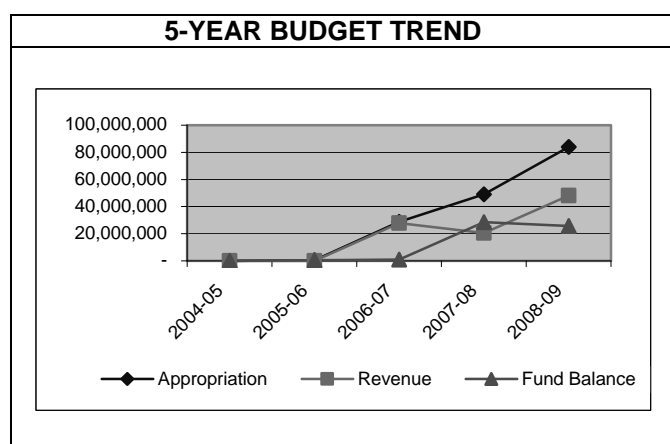
On November 2, 2004, voters passed Proposition 63, which established a state personal income tax surcharge of one percent on the portion of taxpayers' annual taxable income that exceeds \$1 million. The proposition was enacted into law as the Mental Health Services Act (MHSA) effective January 1, 2005. The overall purpose and intent is "to reduce the long-term adverse impact on individuals, families, and state and local budgets resulting from untreated serious mental illness to insure that all funds are expended in the most cost effective manner and to ensure accountability to taxpayers and to the public".

This special revenue fund was established in 2005-06. In 2005-06, the state approved the department's three-year plan. One-time and ongoing state funds received from the state are deposited into the fund, and are transferred to the Behavioral Health general fund budget unit, as needed, to cover contract providers' costs, staffing and other costs. In 2008-09, Behavioral Health anticipates state funds of \$47.3 million. The funds will be deposited into the special revenue fund and will be transferred to the Behavioral Health general fund budget unit, as needed, to fund new and expanded programs outlined in the three-year plan.

This fund does not directly spend funds or provide services. It is strictly a financing budget with actual expenditures occurring within the operating budget unit of Behavioral Health.

There is no staffing associated with this budget unit.

BUDGET HISTORY



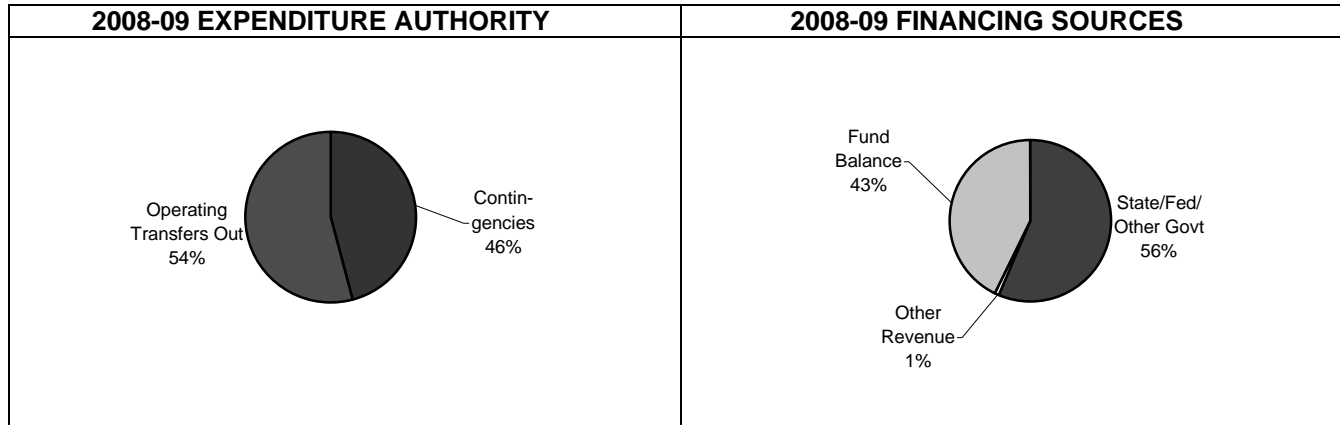
PERFORMANCE HISTORY

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Modified Budget	2007-08 Actual
Appropriation	20,767	938,627	5,278,776	49,141,817	20,707,217
Departmental Revenue	557,971	1,287,155	32,910,045	20,624,815	27,960,044
Fund Balance				28,517,002	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is less than modified budget. The amount not expended is carried over to the subsequent year's budget. Departmental revenue is greater than modified budget as the department received \$5.6 million in additional growth monies related to its Community Service and Support program plan.



ANALYSIS OF FINAL BUDGET



GROUP: Health Care
DEPARTMENT: Behavioral Health
FUND: MHSA Prop 63

BUDGET UNIT: RCT MLH
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Actual	2007-08 Final Budget	2008-09 Final Budget	Change From 2007-08 Final Budget
Appropriation							
Contingencies	-	-	-	-	10,836,012	38,342,452	27,506,440
Total Appropriation	-	-	-	-	10,836,012	38,342,452	27,506,440
Operating Transfers Out	20,767	938,627	5,278,776	20,707,217	38,305,805	45,536,858	7,231,053
Total Requirements	20,767	938,627	5,278,776	20,707,217	49,141,817	83,879,310	34,737,493
Departmental Revenue							
Use of Money and Prop	225	19,844	620,745	1,462,406	175,534	774,482	598,948
State, Fed or Gov't Aid	-	1,267,311	32,289,300	26,497,638	20,449,281	47,335,000	26,885,719
Other Revenue	557,746	-	-	-	-	-	-
Total Revenue	557,971	1,287,155	32,910,045	27,960,044	20,624,815	48,109,482	27,484,667
Fund Balance					28,517,002	35,769,828	7,252,826

Contingencies of \$38,342,452 are increasing based on lower than anticipated expenditures within the Behavioral Health general fund budget unit for new components of MHSA, and increased departmental revenue and available fund balance.

Operating transfers out of \$45,536,858 includes transfers to the Behavioral Health general fund budget unit to cover contract providers cost, staffing and other costs associated with existing MHSA activities. The increase of \$7,231,053 represents full year cost of the MHSA program and includes new components added to the MHSA, including Prevention and Early Intervention, Work Force Education and Training, and a new program incorporated into Community Service and Support.

Departmental revenue of \$48,109,482 includes revenue received from the state for the MHSA program and interest revenue. The increase of \$27,484,667 is due to the increase of funds in the Community Service and Support program, the addition of the Capital and Technology component, receipt of growth monies, and increased interest revenue.



Driving Under the Influence Programs

DESCRIPTION OF MAJOR SERVICES

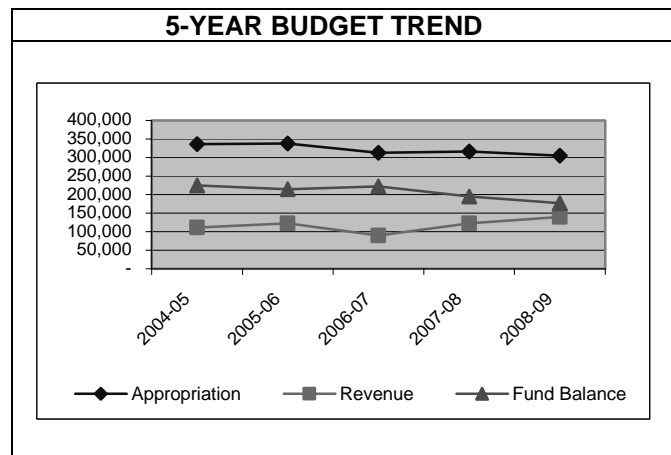
As per Title 9, Division 4, Chapter 3, 9878 (m) of the State regulations and Health and Safety Code 11837.8 (a), the Department of Behavioral Health charges fees to privately owned and operated vendors for monitoring Penal Code (PC) 1000 and Driving Under the Influence (DUI) programs. Supervision of these programs resides with the county as indicated by Vehicle Code Section 1660.7, which states that the supervision and regulation of the first offender program resides with the county.

Fees collected from privately owned and operated DUI programs within the county are deposited into this fund. Funds are then transferred to the Alcohol and Drug Services (ADS) general fund budget unit, as needed, to meet the costs of staff assigned to this function. These funds can only be used for the cost of monitoring PC 1000 and DUI programs.

This fund does not directly spend funds or provide services. It is strictly a financing budget with actual expenditures occurring within the operating budget unit of ADS.

There is no staffing associated with this budget unit.

BUDGET HISTORY

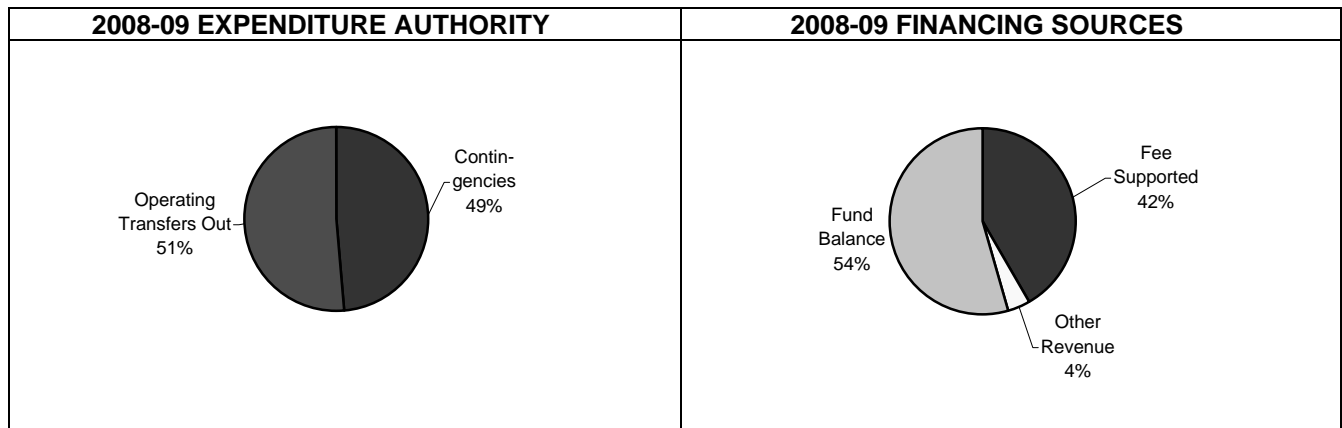


PERFORMANCE HISTORY

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Modified Budget	2007-08 Actual
Appropriation	130,000	130,000	156,245	316,662	161,943
Departmental Revenue	114,685	137,730	128,217	122,000	133,217
Fund Balance				194,662	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is less than modified budget. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF FINAL BUDGET



GROUP: Health Care
DEPARTMENT: Behavioral Health
FUND: Driving Under the Influence Program

BUDGET UNIT: SDC MLH
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Actual	2007-08 Final Budget	2008-09 Final Budget	Change From 2007-08 Final Budget
Appropriation							
Contingencies	-	-	-	-	122,255	148,275	26,020
Total Appropriation	-	-	-	-	122,255	148,275	26,020
Operating Transfers Out	130,000	130,000	156,245	161,943	194,407	157,214	(37,193)
Total Requirements	130,000	130,000	156,245	161,943	316,662	305,489	(11,173)
Departmental Revenue							
Use of Money and Prop	4,171	10,319	13,272	12,401	12,000	12,418	418
Current Services	110,514	127,411	114,945	120,816	110,000	127,136	17,136
Total Revenue	114,685	137,730	128,217	133,217	122,000	139,554	17,554
Fund Balance					194,662	165,935	(28,727)

Contingencies of \$148,275 include an increase of \$26,020 based on a reduction in operating transfers out.

Operating transfers out of \$157,214 includes transfers to the Alcohol and Drug Services budget unit to cover salaries and benefits for DUI related activities. The decrease of \$37,193 is due to the reduction in the number of ADS staff assigned to this function.

Departmental revenue of \$139,554 includes DUI fees paid by program providers and interest revenue. The increase of \$17,554 is due to an anticipated increase in fees collected by DUI providers based on current trends.



Block Grant Carryover Program

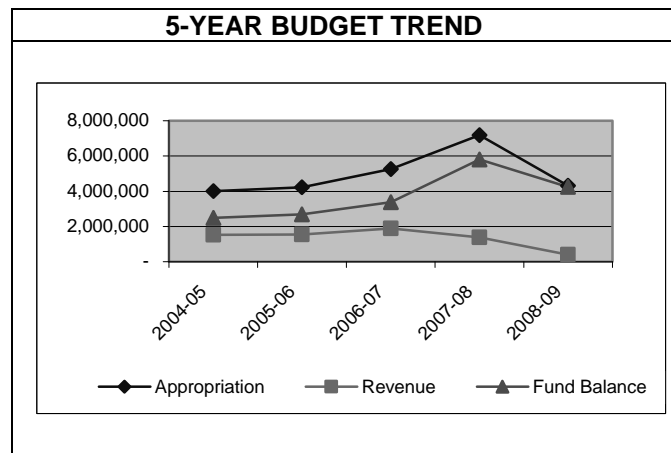
DESCRIPTION OF MAJOR SERVICES

Alcohol and Drug Services (ADS) utilizes this special revenue fund to hold money received from the State Department of Alcohol and Drug Programs (ADP) under a multi-year cost reimbursement contract that allows the county to retain unused federal Substance Abuse Prevention and Treatment (SAPT) funds for use in the next fiscal year. These funds are to be spent on alcohol abuse prevention, education, and treatment in schools and the community as described in the annual update to the contract between county and the state. Funds are transferred to ADS based on the needs of the program.

This fund does not directly spend funds or provide services. It is strictly a financing budget with the actual expenditures occurring within the operating budget unit of ADS.

There is no staffing associated with this budget unit.

BUDGET HISTORY



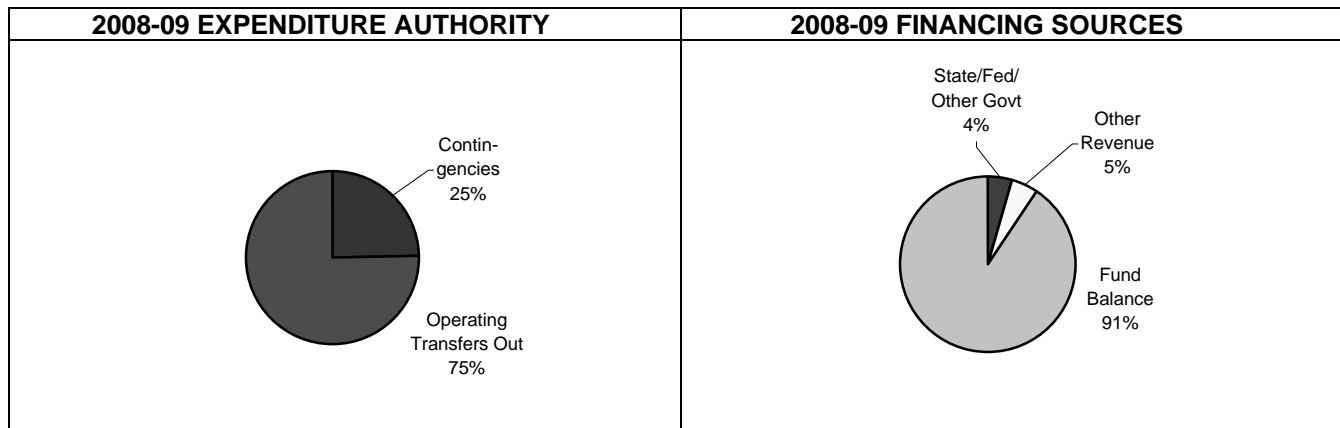
PERFORMANCE HISTORY

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Modified Budget	2007-08 Actual
Appropriation	1,789,801	1,897,894	2,037,530	7,186,110	2,500,000
Departmental Revenue	1,986,801	2,580,932	(396,906)	1,384,560	601,653
Fund Balance				5,801,550	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is less than modified budget. The amount not expended is carried over to the subsequent year's budget. Departmental revenue is less than modified budget primarily as a result of decreased funding received from the Department of Alcohol and Drug Program.



ANALYSIS OF FINAL BUDGET



GROUP: Health Care
 DEPARTMENT: Behavioral Health
 FUND: Block Grant Carryover Program

BUDGET UNIT: SDH MLH
 FUNCTION: Health and Sanitation
 ACTIVITY: Hospital Care

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Actual	2007-08 Final Budget	2008-09 Final Budget	Change From 2007-08 Final Budget
Appropriation							
Contingencies	-	-	-	-	4,686,110	1,060,198	(3,625,912)
Total Appropriation	-	-	-	-	4,686,110	1,060,198	(3,625,912)
Operating Transfers Out	1,789,801	1,897,894	2,037,530	2,500,000	2,500,000	3,250,000	750,000
Total Requirements	1,789,801	1,897,894	2,037,530	2,500,000	7,186,110	4,310,198	(2,875,912)
Departmental Revenue							
Use of Money and Prop	41,134	94,027	303,332	336,058	200,000	220,000	20,000
State, Fed or Gov't Aid	1,945,667	2,486,905	(700,238)	265,595	1,184,560	186,995	(997,565)
Total Revenue	1,986,801	2,580,932	(396,906)	601,653	1,384,560	406,995	(977,565)
Fund Balance					5,801,550	3,903,203	(1,898,347)

Contingencies of \$1,060,198 include a decrease of \$3,625,912 primarily due to a reduction in available fund balance and departmental revenue.

Operating transfers out of \$3,250,000 includes transfers to the Alcohol and Drug Services budget unit for salaries and benefits and services and supplies costs related to the services provided for alcohol abuse prevention, education, and treatment in schools and the community. The increase of \$750,000 is required to cover anticipated increases in program expenditures.

Departmental revenue of \$406,995 includes \$186,995 of funds received from ADP and \$220,000 in interest revenue. The decrease of \$977,565 is due to an anticipated decreased in funds received from ADP.



Court Alcohol and Drug Program

DESCRIPTION OF MAJOR SERVICES

The special revenue fund consists of three revenue sources:

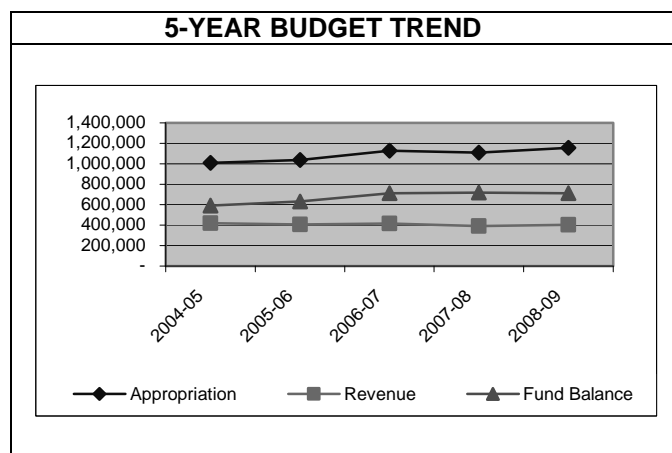
- The first source is referred to as Statham funds, which are fines collected from individuals convicted of Driving Under the Influence (DUI) offenses.
- The second source is fines imposed by Senate Bill 921 that went into effect on September 23, 1986. The bill requires persons convicted of an offense involving a controlled substance to pay a drug program fee in an amount not to exceed \$100 for each separate offense. The money collected is to be used for drug abuse programs in schools and the community.
- The third source is fines imposed by Senate Bill 920 that went into effect on September 24, 1996. The bill requires persons convicted of specific alcohol related offenses to pay an additional alcohol abuse education and prevention penalty assessment in an amount not to exceed \$50. The money collected is to be used exclusively for alcohol abuse and prevention services.

All revenue is collected by the Courts and Central Collections and then transferred into this fund for later distribution to the Alcohol and Drug Services (ADS) general fund budget unit.

This fund does not directly spend funds or provide services. It is strictly a financing budget with actual expenditures occurring within the operating budget unit of ADS.

There is no staffing associated with this budget unit.

BUDGET HISTORY



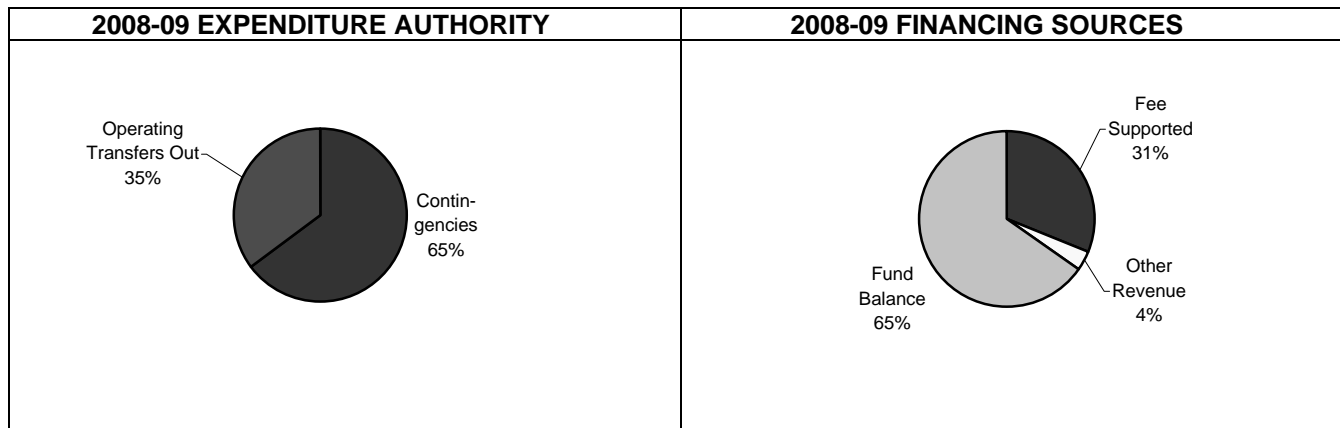
PERFORMANCE HISTORY

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Modified Budget	2007-08 Actual
Appropriation	400,000	400,000	437,000	1,108,779	407,000
Departmental Revenue	439,099	482,647	442,241	391,000	443,080
Fund Balance				717,779	

In accordance with Section 29009 of the California Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is less than modified budget. The amount not expended is carried over to the subsequent year's budget.



ANALYSIS OF FINAL BUDGET



GROUP: Health Care
 DEPARTMENT: Behavioral Health
 FUND: Court Alcohol and Drug Program

BUDGET UNIT: SDI MLH
 FUNCTION: Health and Sanitation
 ACTIVITY: Hospital Care

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Actual	2007-08 Final Budget	2008-09 Final Budget	Change From 2007-08 Final Budget
Appropriation							
Contingencies	-	-	-	-	701,779	748,720	46,941
Total Appropriation	-	-	-	-	701,779	748,720	46,941
Operating Transfers Out	400,000	400,000	437,000	407,000	407,000	407,000	-
Total Requirements	400,000	400,000	437,000	407,000	1,108,779	1,155,720	46,941
Departmental Revenue							
Fines and Forfeitures	418,534	443,874	395,567	397,932	366,000	358,271	(7,729)
Use of Money and Prop	16,036	31,263	44,891	44,208	25,000	43,590	18,590
Other Revenue	4,529	7,510	1,783	940	-	-	-
Total Revenue	439,099	482,647	442,241	443,080	391,000	401,861	10,861
Fund Balance					717,779	753,859	36,080

Contingencies of \$748,720 include an increase of \$46,941 as a result of increased departmental revenue and available fund balance.

Operating transfers out of \$407,000 includes transfers to the Alcohol and Drug Services budget unit to cover the costs associated with this function.

Departmental revenue of \$401,861 includes fines and interest revenue. The increase of \$10,861 is primarily due to the increase in interest revenue.



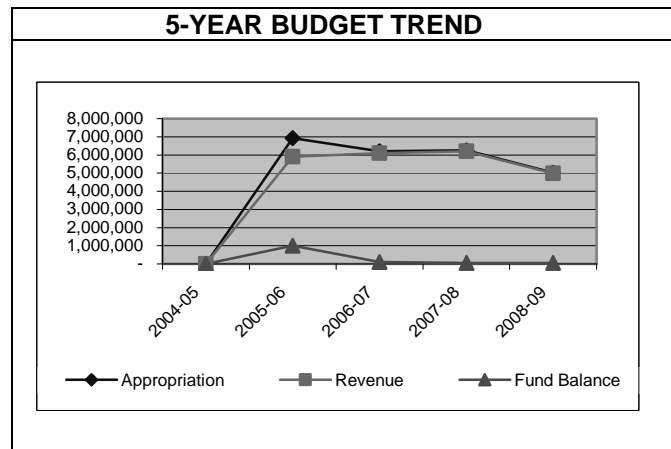
Proposition 36

DESCRIPTION OF MAJOR SERVICES

In November 2000, California passed Proposition 36, the Substance Abuse and Crime Prevention Act of 2000 (Act). The Act mandated that certain persons convicted of a nonviolent drug possession offense, and any parolee, who is determined by the Parole Authority to have committed a nonviolent drug possession offense, or violated any other drug-related condition of parole, will be provided drug treatment and related services in lieu of incarceration. Effective 2006-07, Behavioral Health assumed the lead agency role to oversee the Act. This special revenue fund is used to account for disposition of the funds received from the state.

There is no staffing associated with this budget unit.

BUDGET HISTORY



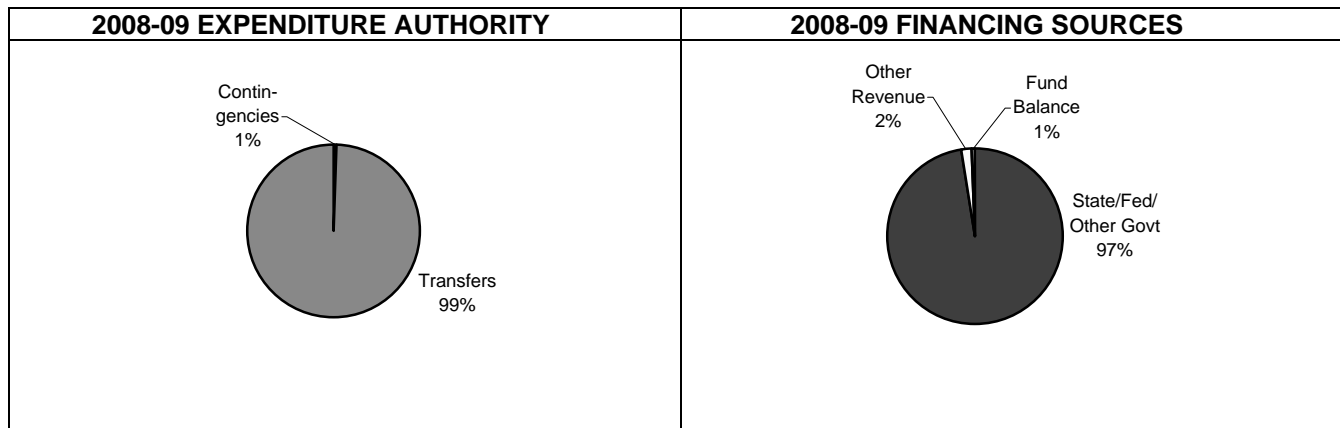
PERFORMANCE HISTORY

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Modified Budget	2007-08 Actual
Appropriation	-	6,920,756	5,982,214	6,257,075	5,333,256
Departmental Revenue	-	5,910,405	5,928,609	6,207,773	5,315,394
Fund Balance				49,302	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is less than modified budget. The amount not expended is carried over to the subsequent year's budget. Departmental revenue is less than modified budget primarily as a result of an unanticipated decrease in the Prop 36 allocation received from the state.



ANALYSIS OF FINAL BUDGET



GROUP: Health Care
DEPARTMENT: Behavioral Health
FUND: Prop 36

BUDGET UNIT: RHD MLH
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Actual	2007-08 Final Budget	2008-09 Final Budget	Change From 2007-08 Final Budget
Appropriation							
Transfers	-	6,920,756	5,982,214	5,333,256	6,208,013	4,994,336	(1,213,677)
Contingencies	-	-	-	-	49,062	31,440	(17,622)
Total Appropriation	-	6,920,756	5,982,214	5,333,256	6,257,075	5,025,776	(1,231,299)
Departmental Revenue							
Use of Money and Prop	-	-	231,502	82,864	158,000	100,000	(58,000)
State, Fed or Gov't Aid	-	5,910,405	5,697,107	5,585,196	6,049,773	4,894,336	(1,155,437)
Other Revenue	-	-	-	(352,666)	-	-	-
Total Revenue	-	5,910,405	5,928,609	5,315,394	6,207,773	4,994,336	(1,213,437)
				Fund Balance	49,302	31,440	(17,862)

Transfers of \$4,994,336 include payments to other county departments for reimbursement of Proposition 36 related activities such as salaries and benefits and services and supplies. The decrease of \$1,213,677 is primarily due to the decrease in the allocation received from the state.

Contingencies of \$31,440 are decreasing by \$17,622 primarily as a result of a decrease in available fund balance.

Departmental revenue of \$4,994,336 includes state Proposition 36 funds and interest revenue. The decrease of \$1,213,437 is due to the decrease in the allocation received from the state.



PUBLIC HEALTH

Jim Lindley

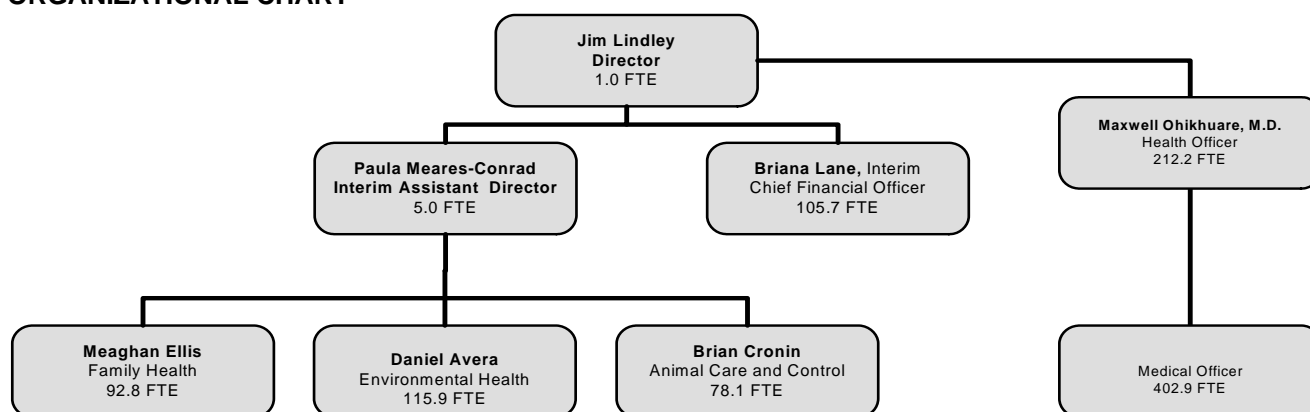
MISSION STATEMENT

To promote and improve the health, safety, well being, and quality of life of San Bernardino County residents and visitors

STRATEGIC GOALS

1. Prevent disease and disability, and promote healthy lifestyles.
2. Promote and ensure a healthful environment.
3. Support the public health workforce through the effective use of technology.

ORGANIZATIONAL CHART



HEALTH CARE

SUMMARY OF BUDGET UNITS

2008-09					
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund					
Public Health	81,595,216	78,022,947	3,572,269		832.7
California Children's Services	19,960,669	15,600,936	4,359,733		180.9
Indigent Ambulance	472,501		472,501		-
Total General Fund	102,028,386	93,623,883	8,404,503		1,013.6
Special Revenue Funds					
Bio-Terrorism Preparedness	3,263,581	2,781,164		482,417	-
Tobacco Use Reduction Now	453,996	392,696		61,300	-
Vital Statistics State Fees	670,078	159,820		510,258	-
Vector Control Assessments	3,675,901	1,601,666		2,074,235	-
Total Special Revenue Funds	8,063,556	4,935,346		3,128,210	-
Total - All Funds	110,091,942	98,559,229	8,404,503	3,128,210	1,013.6

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.



DESCRIPTION OF MAJOR SERVICES

The Department of Public Health provides a wide range of services to prevent diseases and improve the health, safety, and quality of life for residents and visitors of San Bernardino County. The department operates over thirty different programs, many of which are mandated by the State Health and Safety Code. Funding is provided by state and federal grants, local fees, charges for services, tax revenue, and a small amount of county general fund primarily for Animal Care and Control related expenses and to provide infrastructure for the promotion of Healthy Communities.

Several key service delivery functions are described below.

Communicable Disease Control and Prevention

Disease control services relate to the surveillance and prevention of illness and disease, such as tuberculosis control, HIV/AIDS, reproductive health, immunizations and education services.

Bio-Terrorism Response

As a result of a federal initiative, the department has developed a Comprehensive Public Health Preparedness and Response (Bio-terrorism) plan to improve response capabilities in the event of a bio-terrorism incident or other public health emergency.

Maternal and Child Health

Services focus on promoting healthy outcomes in high-risk populations. Clinical programs providing diagnosis, treatment, and education focus on prenatal care and child health

Healthy Communities

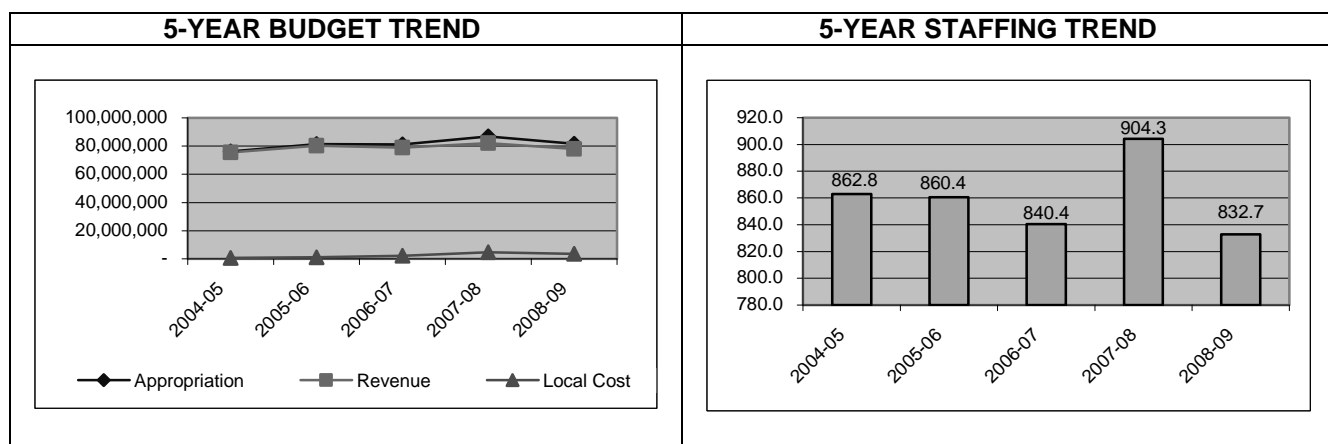
Because San Bernardino County suffers from the growing epidemic of obesity, Healthy Communities is an innovative countywide strategic effort that provides the infrastructure to support collaborative efforts to improve the health and well being of all residents.

Environmental Health Services

The purpose of environmental health services is to prevent, eliminate, or reduce hazards that could adversely affect health, safety, and quality of life through programs focusing directly on the prevention of threats to health in the physical environment through monitoring and inspection, licensing, and statutory regulation.

Animal Care and Control

Services protect the public from rabies through vaccination of the county's pet dog population, stray animal abatement (through enforcement of the leash law), wild life rabies surveillance, quarantine of biting animals, laboratory examination of animals for rabies, and public education. In addition, the program investigates animal complaints and provides safe sheltering care, return, adoption, or as a last resort, the humane euthanasia of unwanted animals.

BUDGET HISTORY**PERFORMANCE HISTORY**

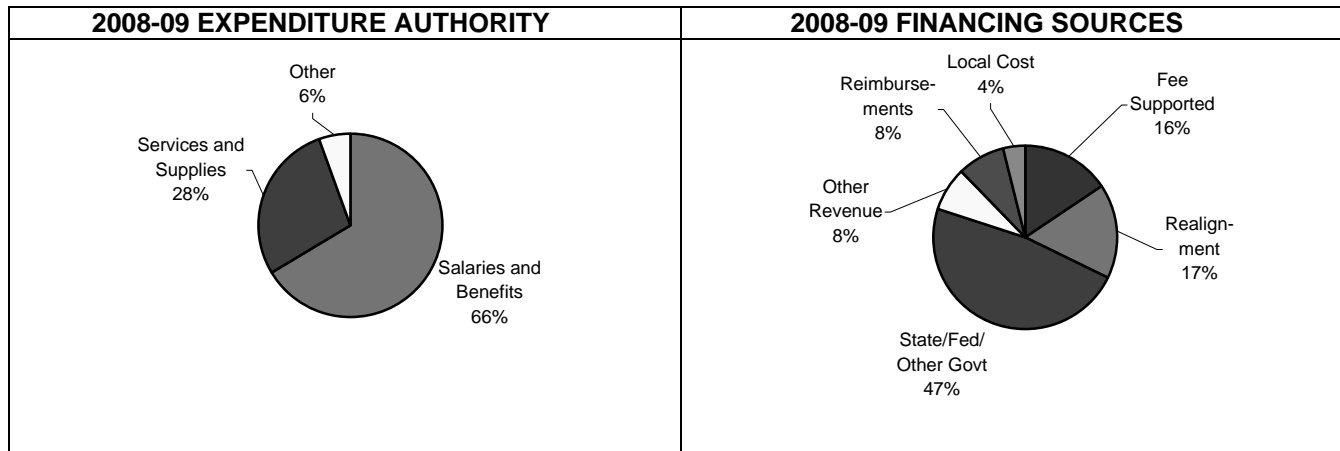
	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Modified Budget	2007-08 Actual
Appropriation	75,412,592	76,432,804	78,494,612	87,339,745	77,107,825
Departmental Revenue	74,356,914	75,128,834	76,194,353	82,439,912	72,207,159
Local Cost	1,055,678	1,303,970	2,300,259	4,899,833	4,900,666
Budgeted Staffing				904.3	

Actual appropriation is less than modified budget in 2007-08 primarily due to significant savings within salaries and benefits and services and supplies. Salaries and benefits are under modified budget by \$8,398,555 due to significant staff vacancies. Services and supplies are lower than modified budget by \$2,787,399 due to the discontinuance of several grants including Outreach, Enrollment, Retention Utilization Program (OERU), Male Involvement Program (MIP), Information and Education (I&E), and Education First.

As a result of the lower expenditures, actual departmental revenue is also lower than modified budget in 2007-08. Reimbursements are \$977,519 less than budget due to lower than anticipated caseload for the Cal-Learn program and lower billing amounts on Memoranda of Understanding (MOU) with other county departments as a result of staffing vacancies indicated above. State and federal revenues of \$39,685,174 are \$5,169,667 under budget due to the discontinuation of the OERU, MIP, and I&E grants plus, the continuous staff vacancies. Current services revenue of \$5,619,115 are \$2,247,654 under budget primarily due to the cancellation of the Housing Opportunities for People With AIDS (HOPWA) program with the City of Riverside and lower than expected fees collected for one time permits. Operating Transfers In are \$939,684 less than budget primarily as a result of expenditures related to the department's Preparedness and Response activities being carried over into 2008-09. Finally, other miscellaneous decreases, including use of Health Realignment funding, in the amount of \$898,229 result in total departmental revenue being \$10,232,753 less than modified budget.



ANALYSIS OF FINAL BUDGET



GROUP: Health Care
DEPARTMENT: Public Health
FUND: General

BUDGET UNIT: AAA PHL
FUNCTION: Health and Sanitation
ACTIVITY: Health

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Actual	2007-08 Final Budget	2008-09 Final Budget	Change From 2007-08 Final Budget
Appropriation							
Salaries and Benefits	51,607,535	54,992,869	54,840,095	54,615,642	62,714,697	58,956,220	(3,758,477)
Services and Supplies	23,260,343	21,630,283	24,843,932	23,582,044	26,141,618	23,224,505	(2,917,113)
Central Computer	543,087	617,030	592,400	610,283	611,914	640,709	28,795
Travel	-	-	-	-	-	929,394	929,394
Other Charges	-	467,505	101,500	104,000	100,000	100,000	-
Equipment	328,385	334,218	507,694	682,387	465,500	74,500	(391,000)
Vehicles	426,972	294,806	19,456	5,136	-	-	-
Capitalized Software	-	-	494,600	-	230,000	150,000	(80,000)
Transfers	2,767,539	3,153,721	3,198,612	3,698,218	3,511,095	4,719,810	1,208,715
Total Exp Authority	78,933,861	81,490,432	84,598,289	83,297,710	93,774,824	88,795,138	(4,979,686)
Reimbursements	(3,784,019)	(5,458,617)	(6,103,677)	(6,189,885)	(7,026,404)	(7,199,922)	(173,518)
Total Appropriation	75,149,842	76,031,815	78,494,612	77,107,825	86,748,420	81,595,216	(5,153,204)
Operating Transfers Out	262,750	400,989	-	-	-	-	-
Total Requirements	75,412,592	76,432,804	78,494,612	77,107,825	86,748,420	81,595,216	(5,153,204)
Departmental Revenue							
Taxes	100,970	99,868	110,540	108,871	102,409	102,409	-
Licenses and Permits	6,559,107	7,122,614	7,473,315	7,510,358	7,743,192	7,156,957	(586,235)
Fines and Forfeitures	418,248	426,629	487,301	-	-	-	-
Use of Money and Prop	-	-	312	-	-	-	-
Realignment	12,973,918	11,008,999	14,012,630	13,042,558	14,164,292	14,729,074	564,782
State, Fed or Gov't Aid	41,432,930	42,455,418	40,687,876	39,685,174	44,854,841	42,264,139	(2,590,702)
Current Services	7,906,027	8,383,548	7,372,136	5,619,115	7,866,769	6,762,401	(1,104,368)
Other Revenue	204,450	213,871	564,949	1,138,033	1,278,350	1,715,834	437,484
Other Financing Sources	-	7,438	-	-	-	-	-
Total Revenue	69,595,650	69,718,385	70,709,059	67,104,109	76,009,853	72,730,814	(3,279,039)
Operating Transfers In	4,761,264	5,410,449	5,485,294	5,103,050	6,042,734	5,292,133	(750,601)
Total Financing Sources	74,356,914	75,128,834	76,194,353	72,207,159	82,052,587	78,022,947	(4,029,640)
Local Cost	1,055,678	1,303,970	2,300,259	4,900,666	4,695,833	3,572,269	(1,123,564)
Budgeted Staffing					904.3	832.7	(71.6)

Salaries and benefits of \$58,956,220 fund 832.7 budgeted positions and are decreasing by \$3,758,477 resulting primarily from retirement rate and workers compensation rate adjustments. This budget unit also experienced a decrease in budgeted staffing of 28.2 as a result of a technical change to the rounding of position numbers to one decimal place on the county's budget system. This change does not affect the number of authorized positions. Overall, the department originally included the deletion of 43.4 vacant budgeted positions, the addition of 25.0 budgeted positions, and the reclassification of five Health Services Assistant II positions to Supervising Health Services Assistants to implement an organizational restructuring within the Women, Infants and Children program.

However, as part of the 2008-09 Budget Hearing the Board of Supervisors directed the removal of new positions and reclassifications included in the departmental budgets receiving general fund financing for 2008-09. Based on this action, the final budget reflects the reduction of \$1,618,410 in appropriation and 25.0 in budgeted staffing. Associated revenue and reimbursements were also decreased by \$1,618,410.



Services and supplies of \$23,224,505 are decreasing by \$2,917,113. This decrease consists of the elimination of the OERU grant, offset by one time upgrades in multiple facilities providing Public Health services. Additionally, the decrease results from the shift of travel to a separate category, as well as the shift in the reporting of expenditures related to certain office expenses. These office expenses are now being reflected as transfers to the Purchasing Department in accordance with the rules established by GASB 34.

Travel is a new appropriation unit for 2008-09. The amount budgeted of \$929,394 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit. These costs were based on departmental analysis of past travel related expenses previously budgeted in the services and supplies appropriation unit.

Equipment of \$74,500 is for the replacement of photocopy machines, port switches and a disk cloning device for information technology.

Transfers of \$4,719,810 are payments to other departments for Human Resources employee relations, the Employee Health and Productivity program, lease costs, facilities charges, and administrative and program support from Human Services. The \$1,208,715 increase results from increases in charges from other County departments, a new MOU with the Alcohol and Drug Service Department, and increased rent charges related to two new clinic sites for the Women, Infants, & Children (WIC) program. In addition, the increase is the result of a shift in the reporting of certain office expenses as payment to the Purchasing department.

Reimbursements of \$7,199,922 represent payments from other departments such as Human Services, Probation, California Children's Services (CCS), Sheriff, and Behavioral Health for provision of nursing services, case management, home visiting and education, administrative and program support. The \$173,518 increase is primarily due to increased reimbursement for nursing services provided to the Sheriff's department, and an increase in administrative costs and program support provided to CCS. These increases are partially offset by a slight decrease in reimbursements related to the reduction in staffing resulting from the Board's direction at the 2008-09 Budget Hearing.

Licenses and permit revenue of \$7,156,957 are decreasing by \$586,235 based on current revenue trends and the return of the mobile home park inspections and permits to the State. The decrease also reflects the decrease in revenues associated with the reduction in staffing resulting from the Board's direction at the 2008-09 Budget Hearing.

State aid revenue of \$32,398,308 is decreasing by \$1,632,005 due to the loss of the OERU, MIP and I&E grant programs, a decrease in funding for the Maternal and Child Health program, delayed reimbursement for SB90 programs, and a decrease in revenues associated with the reduction in staffing resulting from the Board's direction at the 2008-09 Budget Hearing. These are partially offset by increases in the WIC allocation; AIDS Early Intervention Program, Family Planning Access Care and Treatment, and Minority Aids funding; increases for the Nutrition Network & Project Lean and Childhood Lead Poisoning Prevention grants, and a new Cal-Trans Safe Route to Schools grant.

Federal aid revenue of \$9,865,831 is decreasing by \$958,697 primarily as a result of the category shift of a portion of the Ryan White Title I funding to state funding, and the reduction of Medi-Cal Administrative Activities/Targeted Case Management funding. These decreases are partially offset by an increase in Title X funding.

Current services revenue of \$6,762,401 are decreasing by \$1,104,368 primarily due to the termination of the HOPWA grant with the City of Riverside, a category switch of the MOU with First Five for the Perinatal Screening, Assessment, Referral and Treatment (PSART), discontinuation of physician services for the Board of Retirement, and reductions in services for the Metropolitan Water District and various school districts. These decreases are partially offset by an increase in reimbursement for Family Court Home Assessments.

Other revenue of \$1,715,834 is increasing by \$437,484 primarily due to a new Robert Wood Johnson grant, an increase in the Dental Health Foundation grant, and an increase in the PSART MOU with First Five. These increases are partially offset by the termination of the Education First and Perinatal Assessment of Newborns for Drug and Alcohol Exposure grants.

Operating transfers in of \$5,292,133 are decreasing by \$750,601 primarily due to a reduction in Bio-terrorism Preparedness and Vital Statistics. These decreases are partially offset by an increase in the Vector Control operating transfer in and carryover funding for the department's Business Process Improvement.

The net local cost decrease for this budget unit is \$1,123,564. This decrease is primarily the result of adjustments made to the 2008-09 retirement and worker's compensation rates. This decrease is partially offset by a slight increase in local cost to help fund MOU increases for nursing staff.

PERFORMANCE MEASURES				
Description of Performance Measure	2006-07 Actual	2007-08 Projected	2007-08 Actual	2008-09 Projected
Percentage increase of pregnant women screened for drug use (8,000 women in 2005-06).	23%	10%	13%	10%
Percentage of children immunized by 24 months of age.	82%	85%	78%	85%
Double the number of partnerships with cities within whom Healthy Communities is actively engaged.	3	8	7	4
Maintain number of grants received to support Healthy Communities activities (\$503,218).	2	2	2	2
Percentage increase of restaurant food handlers receiving training and certification (28,000 handlers in 2005-06).	28%	6%	9%	10%
Percentage decrease of animal impounds (strays) excluding the Rancho Shelter and other admissions (14,800 impounds in 2005-06).	4%	2%	5%	N/A
Increase the number of municipalities that participate in the New Animal Care and Control Joint Powers Authority (JPA) (from 1 to 4).	N/A	N/A	N/A	4
Number of MOUs/agreements with partners for Public Health Emergency Preparedness.	4	20	5	N/A
Percentage of Public Health's computers that meet the 2007-08 minimum hardware specifications (221 of 1,044 in 2006-07 met specifications).	N/A	100%	100%	N/A
Percentage of Public Health's computers refreshed (replaced) to meet 2008-09 minimum hardware specifications (354 computers to replace).	N/A	25%	25%	33%
Held community-wide events in collaboration with partners such as First Five and Kids Fitness Challenge.	4	5	1	5
Identify and track stakeholders and partners collaborating in Healthy Communities.	300	350	350	120
Provide a resource for organizations to access best practices for involvement in Healthy Communities programs.	100	130	600	150
Award sponsorships to cities to become Healthy Cities.	7	5	3	5
Number of animals receiving veterinary care from 300 in 2005-06 to 1,200 in 2006-07.	1,058	1,200	1,540	1,200
Increase animal adoptions by 10% (2,520 in 2006-07)	2,520 pets adopted	2,400 pets adopted	2,895 pets adopted	2,640 pets adopted
Decrease the case to nurse (RN) ration thus increasing the number of fully completed TB contact investigations.	Case RN = 500	Case RN = 85	Case RN=61	Case RN = 115
Percentage of departmental information systems analyzed to identify and recommend consolidation and/or enhancement through web-based technologies and improved access to data by management.	N/A	80%	88%	100%
Percentage of program managers' satisfaction rating of web services.	N/A	25%	75%	80%



California Children's Services

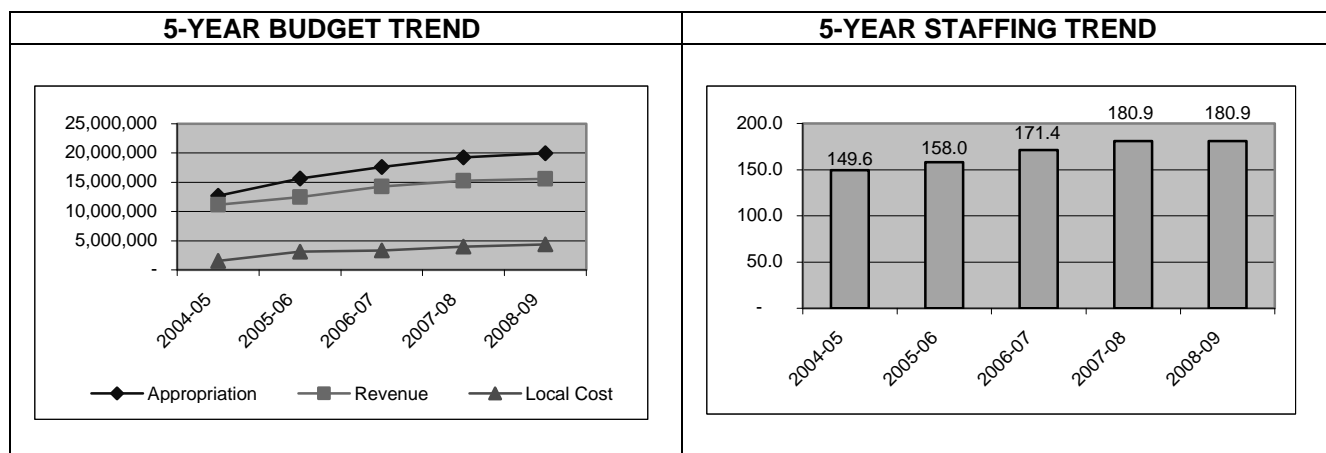
DESCRIPTION OF MAJOR SERVICES

California Children's Services (CCS) is a state program that provides case management, diagnosis, and treatment services to individuals up to 21 years of age with severe qualifying medical conditions and whose families are unable to pay for all or part of their care. State law requires the county to maintain a mandated minimum funding level. In addition to realignment dollars and the county's mandated contribution, funding also comes from Medi-Cal, private insurance, and patient co-payments. Revenues are based upon individual client eligibility for specific programs such as Medi-Cal, Healthy Families, or CCS alone (people who do not qualify for other programs or cannot afford to pay their Medi-Cal co-share payments).

The revenue breakdown among federal, state, realignment, and county general fund support depends on the type of services provided under this program. This program provides two types of services:

1. Administrative Component – Case management activities which include determining program eligibility, evaluating needs for specific services, determining the appropriate providers, and authorizing/paying for medically necessary care. Administrative funding is based on staffing standards and caseload mix of CCS clients. In other words, it depends on which federal, state, or county program in which the children are enrolled.
 - Medi-Cal accounts for approximately 69%. Federal and state funds reimburse CCS for 100% of the costs.
 - Healthy Families accounts for approximately 13%. This federal and state program reimburses CCS for 82.5% of the costs. The remaining 17.5% local share is equally funded by Social Services Realignment (8.75%) and general fund support (8.75%).
 - CCS or Non-Medi-Cal caseload accounts for approximately 18%. Federal and state funds account for 50% of the costs associated with treating this clientele. The remaining 50% is split equally between Social Services Realignment (25%) and general fund support (25%).
2. Medical Therapy Component – Provides physical therapy, occupational therapy, and medical therapy conference services. Licensed physical therapists and certified occupational therapists provide evaluation, treatment, consultation services, and case management. The state reimburses the county 50% of the costs incurred by this program. The remaining 50% is equally funded by Social Services Realignment and general fund support. Additionally, this program is allowed to bill Medi-Cal for therapy provided to Medi-Cal eligible clients. This revenue is split 75% state and 25% county. Approximately 70% of the caseload in the medical therapy component is Medi-Cal eligible.



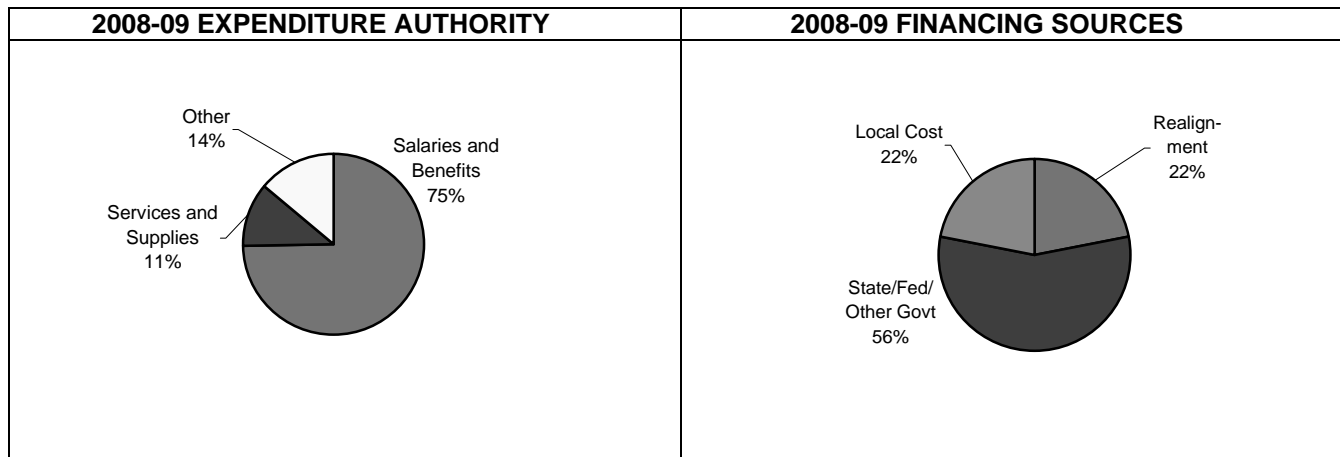
BUDGET HISTORY**PERFORMANCE HISTORY**

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Modified Budget	2007-08 Actual
Appropriation	11,041,819	14,054,913	15,083,111	19,246,486	15,743,778
Departmental Revenue	9,118,390	11,023,247	11,962,630	15,262,299	12,458,215
Local Cost	1,923,429	3,031,666	3,120,481	3,984,187	3,285,563
Budgeted Staffing				180.9	

Actual appropriation for 2007-08 is less than modified budget primarily due to vacant positions which have been difficult to fill. Departmental revenue for 2007-08 is also less than modified budget due to reduced claims to the state coupled with a shift in caseload between Medi-Cal, Healthy Families, and CCS clients.



ANALYSIS OF FINAL BUDGET



GROUP: Health Care
DEPARTMENT: California Children's Services
FUND: General

BUDGET UNIT: AAA CCS
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Actual	2007-08 Final Budget	2008-09 Final Budget	Change From 2007-08 Final Budget
Appropriation							
Salaries and Benefits	9,091,788	10,568,993	11,177,521	11,718,736	14,926,700	14,892,433	(34,267)
Services and Supplies	1,335,375	1,649,341	1,600,579	1,768,628	1,783,631	2,061,842	278,211
Central Computer	-	-	128,066	133,912	133,912	154,738	20,826
Travel	-	-	-	-	-	73,000	73,000
L/P Struct/Equip/Vehicles	-	7,004	-	-	-	-	-
Transfers	614,656	1,829,575	2,176,945	2,170,166	2,402,243	2,778,656	376,413
Total Exp Authority	11,041,819	14,054,913	15,083,111	15,791,442	19,246,486	19,960,669	714,183
Reimbursements	-	-	-	(47,664)	-	-	-
Total Requirements	11,041,819	14,054,913	15,083,111	15,743,778	19,246,486	19,960,669	714,183
Departmental Revenue							
Realignment	1,923,419	3,012,979	3,120,482	3,285,562	3,984,187	4,359,733	375,546
State, Fed or Gov't Aid	7,098,263	7,983,596	8,800,737	9,142,750	11,247,878	11,206,763	(41,115)
Current Services	25,979	26,433	41,199	26,278	30,034	30,513	479
Other Revenue	70,729	239	212	3,625	200	3,927	3,727
Total Revenue	9,118,390	11,023,247	11,962,630	12,458,215	15,262,299	15,600,936	338,637
Local Cost	1,923,429	3,031,666	3,120,481	3,285,563	3,984,187	4,359,733	375,546
Budgeted Staffing					180.9	180.9	-

Salaries and benefits of \$14,892,433 fund 180.9 budgeted positions and is decreasing by \$34,267. The department had originally included increases of \$150,978 due to MOU adjustments and funding for 2.0 additional positions necessary to comply with state mandated staffing requirements.

However, as part of the 2008-09 Budget Hearing the Board of Supervisors directed the removal of new positions and reclassifications included in the departmental budgets receiving general fund financing for 2008-09. Based on this action, the final budget reflects the reduction of \$185,245 in appropriation and 2.0 in budgeted staffing. Associated revenue was also decreased by \$185,245.

Services and supplies of \$2,061,842 primarily include payments to the state and other providers for treatment costs and medical supplies. The increase of \$278,211 is related to treatment costs, slightly offset by the decrease resulting from a shift in the reporting of expenditures for certain office expenses into the transfers category.

Travel is a new appropriation unit for 2008-09 and the \$73,000 budgeted amount includes reimbursement for costs related to trips to Sacramento for state-mandated conferences and training. Travel also includes private mileage reimbursement to nursing and therapy staff that provide services at numerous locations throughout the county.



Transfers of \$2,778,656 include payments to the: 1) Public Health general fund budget unit for administrative costs, automated systems support, and nutritionist time; 2) Real Estate Department for lease costs; and 3) Human Resources for Employee Health and Productivity program and employment and advertising services. The increase of \$376,413 is primarily related to an increase in administrative costs paid to the Public Health fund budget unit, as well as a shift in the reporting of expenditures related to certain office expenses. These office expenses are now being reflected as payments to the Purchasing Department in accordance with the rules established by GASB 34.

Social Services Realignment and general fund support of \$4,359,733 are each increasing by \$375,546 to fund administrative expenses and cost of providing mandated treatment. State law requires the county to maintain a mandated minimum funding level for this program. This funding is provided 50% by Social Services Realignment and 50% by general fund support.

State aid revenue of \$11,206,763 is decreasing by \$41,115. The state share is not increasing at the same level as realignment and general fund support due to the distribution of caseload. Additionally, the decrease reflects decreased revenues associated with the reduction in staffing resulting from the Board's direction at the 2008-09 Budget Hearing

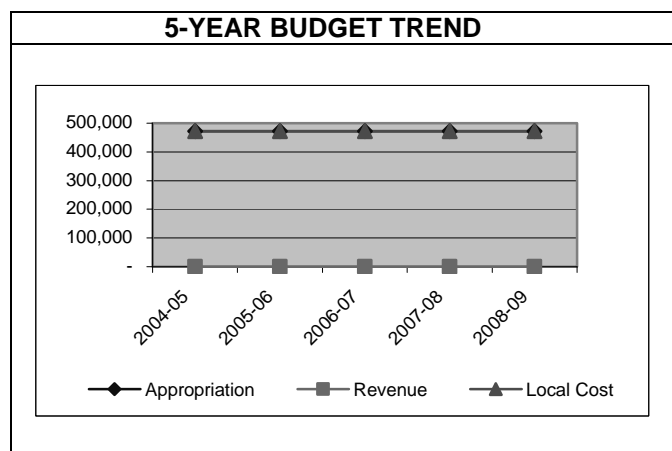
Indigent Ambulance

DESCRIPTION OF MAJOR SERVICES

This budget unit provides financing for ambulance contractors who transport indigents to the Arrowhead Regional Medical Center, or the closest hospital under certain life-threatening situations. It also funds transport of indigent tuberculosis patients to Riverside County Hospital for treatment, and up to the extent of available appropriation, pays for the Sheriff's Department transport of indigent inmates (with the remainder paid directly by the Sheriff's Department). The appropriation in this budget unit is maintained at a constant level.

There is no staffing associated with this budget unit.

BUDGET HISTORY

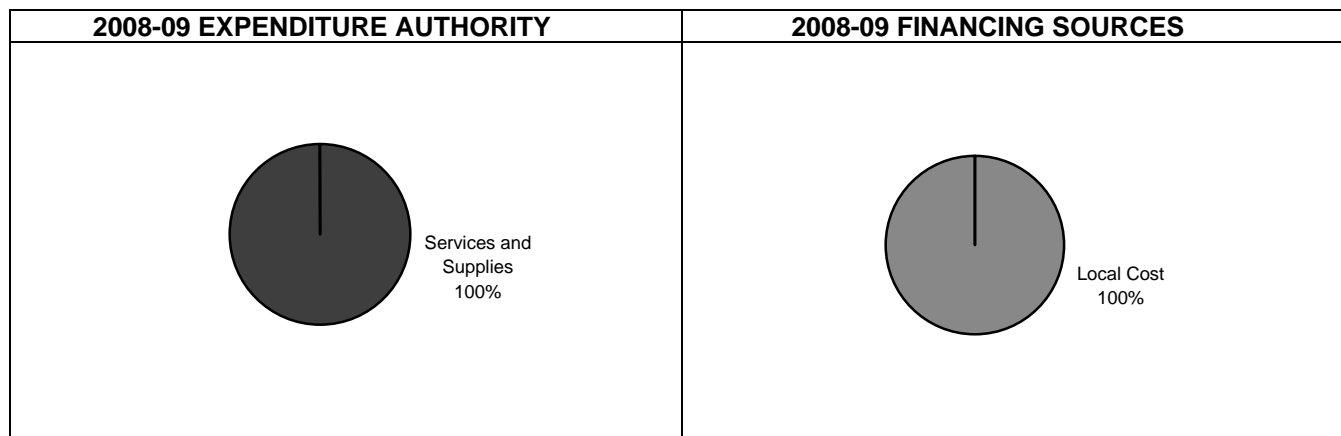


PERFORMANCE HISTORY

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Modified Budget	2007-08 Actual
Appropriation	472,501	471,838	472,501	472,501	472,501
Departmental Revenue	-	-	-	-	-
Local Cost	472,501	471,838	472,501	472,501	472,501



ANALYSIS OF FINAL BUDGET



GROUP: Health Care
DEPARTMENT: Public Health
FUND: General

BUDGET UNIT: AAA EMC
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Actual	2007-08 Final Budget	2008-09 Final Budget	Change From 2007-08 Final Budget
Appropriation							
Services and Supplies	472,501	471,838	472,501	472,501	472,501	472,501	-
Total Appropriation	472,501	471,838	472,501	472,501	472,501	472,501	-
Local Cost	472,501	471,838	472,501	472,501	472,501	472,501	-

There are no changes to this budget unit.



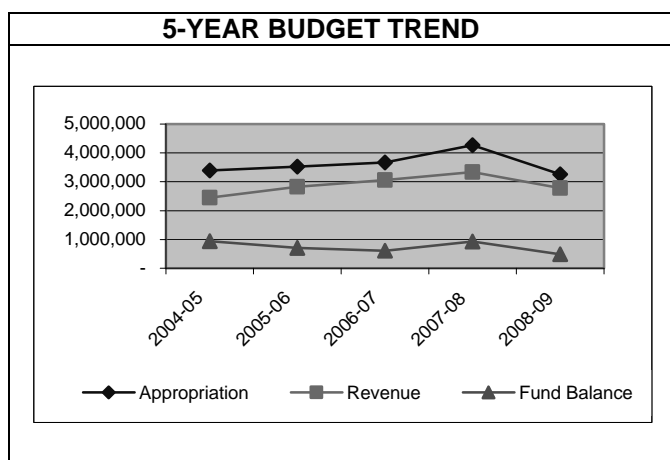
Bio-Terrorism Preparedness

DESCRIPTION OF MAJOR SERVICES

State bio-terrorism funds are received and transferred out as needed to the Department of Public Health as reimbursement for actual preparedness and response related activities and expenditures. Funding from the Centers of Disease Control (CDC) for Bio-Terrorism, Pandemic Influenza, and Cities Readiness Initiative and from the Health Resources Services Administration for hospital preparedness is reflected in this budget unit. Each source of funds is tracked and reported separately as stipulated by the state grant agreement. This is a financing budget only. No actual expenditures or activities are incurred or conducted via this budget unit.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

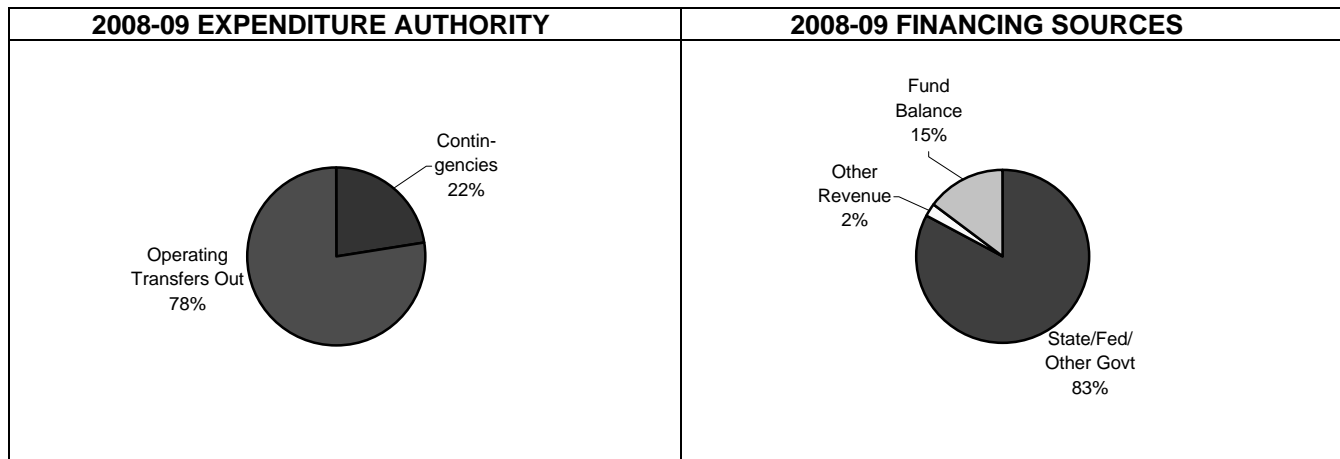
	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Modified Budget	2007-08 Actual
Appropriation	2,465,631	2,864,139	2,242,714	4,266,694	2,853,631
Departmental Revenue	2,233,531	2,768,816	2,561,417	3,338,135	2,407,488
Fund Balance				928,559	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is less than modified budget. The amount not expended is carried over to the subsequent year's budget.

In addition, appropriation and departmental revenue for 2007-08 is less than modified budget primarily due to under-expenditure and reimbursement of Hospital Preparedness grant funds.



ANALYSIS OF FINAL BUDGET



GROUP: Health Care
DEPARTMENT: Public Health
FUND: Bio-Terrorism Preparedness

BUDGET UNIT: RPL PHL
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Actual	2007-08 Final Budget	2008-09 Final Budget	Change From 2007-08 Final Budget
Appropriation							
Contingencies	-	-	-	-	980,906	733,463	(247,443)
Total Appropriation	-	-	-	-	980,906	733,463	(247,443)
Operating Transfers Out	2,465,631	2,864,139	2,242,714	2,853,631	3,285,788	2,530,118	(755,670)
Total Requirements	2,465,631	2,864,139	2,242,714	2,853,631	4,266,694	3,263,581	(1,003,113)
Departmental Revenue							
Use of Money and Prop	29,924	50,883	44,891	61,458	52,347	78,605	26,258
State, Fed or Gov't Aid	2,203,607	2,717,933	2,516,526	2,479,403	3,285,788	2,702,559	(583,229)
Other Financing Sources	-	-	-	(133,373)	-	-	-
Total Revenue	2,233,531	2,768,816	2,561,417	2,407,488	3,338,135	2,781,164	(556,971)
				Fund Balance	928,559	482,417	(446,142)

Contingencies of \$733,463 are decreasing by \$247,433 based on available departmental revenue and fund balance. State approval must be sought for the expenditure of these funds and prior year carryover funds.

Operating transfers out of \$2,530,118 reflect a decrease of \$755,670 due to an anticipated reduction in funding for the 2008-09 grant year for Pandemic Influenza.

State aid revenue of \$2,702,559 reflects a decrease of \$583,229. This is primarily due to an anticipated reduction in funding for the 2008-09 grant year for Pandemic Influenza. This decrease is partially offset by the anticipated receipt of the 25% payment for the 2007-08 grant year for Pandemic Influenza.



Tobacco Use Reduction Now

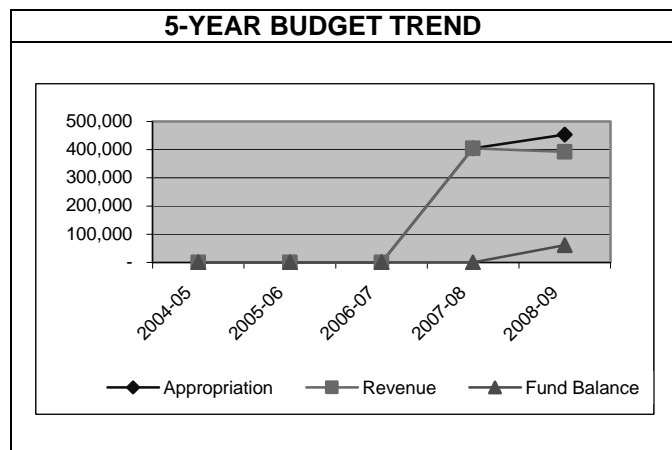
DESCRIPTION OF MAJOR SERVICES

This budget unit holds the State's tobacco control and education grant funds. Funds are transferred to Public Health to reimburse for actual tobacco control and education expenditures, which include working with local community and government groups to enforce tobacco, control policies and ordinances and provide community education.

The department has been approved to receive three-year funding from the California Department of Public Health to support Tobacco Control and Education services. The department has been receiving quarterly advances from the State and is required to maintain these funds in a separate interest bearing account. In the past, the department utilized a trust fund. However, since unspent funds can be carried forward for up to two years, the department identified the need to establish a special revenue fund in order to comply with GASB 34.

There is no staffing associated with this budget unit.

BUDGET HISTORY



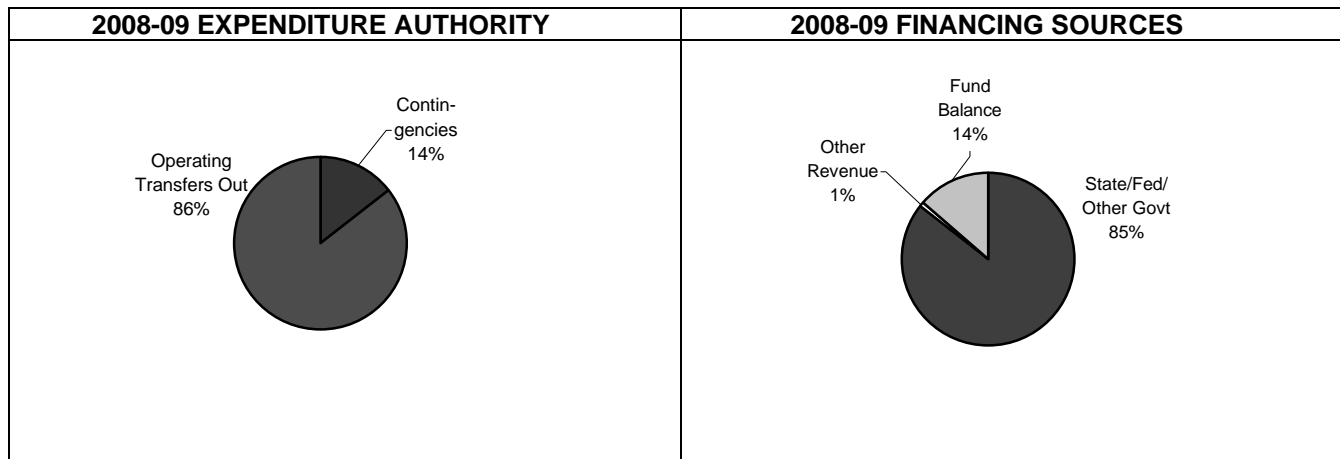
PERFORMANCE HISTORY

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Modified Budget	2007-08 Actual
Appropriation	-	-	-	404,454	344,379
Departmental Revenue	-	-	-	404,454	405,680
Fund Balance	-	-	-	-	-

Actual appropriation for 2007-08 is less than modified budget due primarily to staff vacancy and lower than anticipated travel and operational costs for tobacco control and education activities within the Public Health department.



ANALYSIS OF FINAL BUDGET



GROUP: Health Care
 DEPARTMENT: Public Health
 FUND: Tobacco Use Reduction Now

BUDGET UNIT: RSP PHL
 FUNCTION: Health and Sanitation
 ACTIVITY: Health

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Actual	2007-08 Final Budget	2008-09 Final Budget	Change From 2007-08 Final Budget
Appropriation							
Contingencies	-	-	-	-	3,000	65,536	62,536
Total Appropriation	-	-	-	-	3,000	65,536	62,536
Operating Transfers Out	-	-	-	344,379	401,454	388,460	(12,994)
Total Requirements	-	-	-	344,379	404,454	453,996	49,542
Departmental Revenue							
Use of Money and Prop	-	-	-	4,226	3,000	4,236	1,236
State, Fed or Gov't Aid	-	-	-	401,454	401,454	388,460	(12,994)
Total Revenue	-	-	-	405,680	404,454	392,696	(11,758)
				Fund Balance	-	61,300	61,300

Contingencies of \$65,536 are increasing by \$62,536 primarily based on available fund balance.

Operating transfers out of \$388,460 are decreasing by \$12,994 due to lower anticipated expenditures within the Public Health general fund budget unit for the Tobacco Use Reduction Now program.

State aid revenue of \$388,460 is decreasing by \$12,994 due to a lower grant fund allocation for Year 2 to perform tobacco education activities.



Vital Statistics State Fees

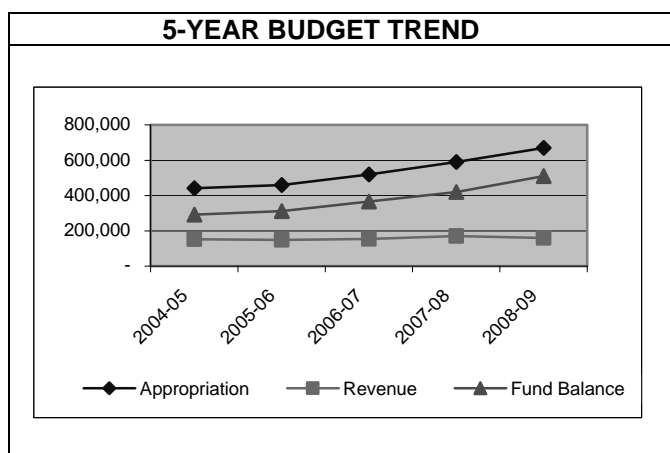
DESCRIPTION OF MAJOR SERVICES

This budget unit holds fees set by the state and collected from purchasers of birth and death certificates. Funds are transferred to Public Health to fund Vital Statistics expenditures. Per Health and Safety Code 103625 all applicants for birth or death certificates shall pay an additional \$3 to be collected by the county and disbursed as follows:

1. 45% of the fee shall be distributed to the State Registrar, and
2. The remaining 55% shall be deposited into the Vital and Health Statistics fund for the purpose of defraying administrative costs of collecting and reporting with respect to those fees and for other costs as follows:
 - a) Modernization of vital record operations, including improvement, automation, and technical support of vital record systems.
 - b) Improvement in the collection and analysis of health-related birth and death certificate information, and other community health data collection and analysis, as appropriate.
 - c) Funds collected shall not be used to supplant funding in existence on January 1, 2002 that are necessary for the daily operation of vital records systems.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

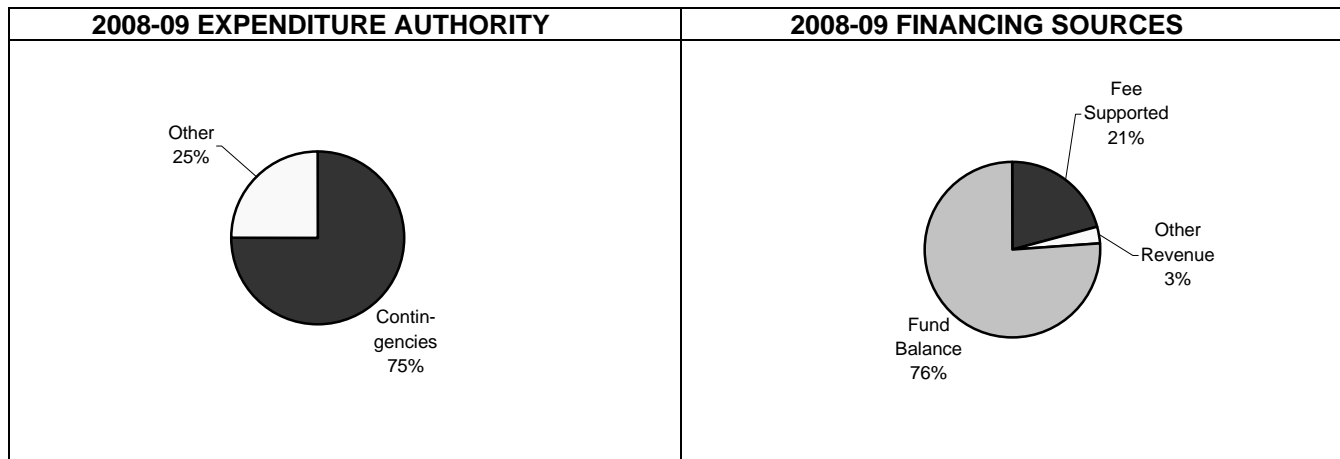
	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Modified Budget	2007-08 Actual
Appropriation	127,782	111,381	117,466	589,664	86,302
Departmental Revenue	148,297	165,599	172,294	169,250	176,146
Fund Balance				420,414	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is less than modified budget. The amount not expended is carried over to the subsequent year's budget.

In addition, actual appropriation is less for 2007-08 than modified budget as a result of delays in purchase of systems and software to scan and digitally store vital statistics data. The program is still researching the best method of implementation and has not included the purchase and implementation in 2008-09.



ANALYSIS OF FINAL BUDGET



GROUP: Health Care
DEPARTMENT: Public Health
FUND: Vital Statistics State Fees

BUDGET UNIT: SCI PHL
FUNCTION: Health and Sanitation
ACTIVITY: Health

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Actual	2007-08 Final Budget	2008-09 Final Budget	Change From 2007-08 Final Budget
Appropriation							
Contingencies	-	-	-	-	322,664	503,078	180,414
Total Appropriation	-	-	-	-	322,664	503,078	180,414
Operating Transfers Out	127,782	111,381	117,466	86,302	267,000	167,000	(100,000)
Total Requirements	127,782	111,381	117,466	86,302	589,664	670,078	80,414
Departmental Revenue							
Use of Money and Prop	6,361	11,337	17,692	23,021	19,250	19,820	570
Current Services	141,936	154,262	154,602	148,477	150,000	140,000	(10,000)
Other Revenue	-	-	-	4,648	-	-	-
Total Revenue	148,297	165,599	172,294	176,146	169,250	159,820	(9,430)
Fund Balance					420,414	510,258	89,844

Contingencies of \$503,078 are increasing by \$180,414 based on reduced operating transfers out and available fund balance.

Operating transfers out of \$167,000 are decreasing by \$100,000 due to lower anticipated expenditures for automation, including the non-purchase of an automated vital statistics system.

Interest revenue of \$19,820 reflects a slight increase due to a higher available cash balance.

Current services revenue of \$140,000 is decreasing by \$10,000 based on a possible revenue sharing agreement with Auditor/Controller-Recorder Department for birth and death certificates.



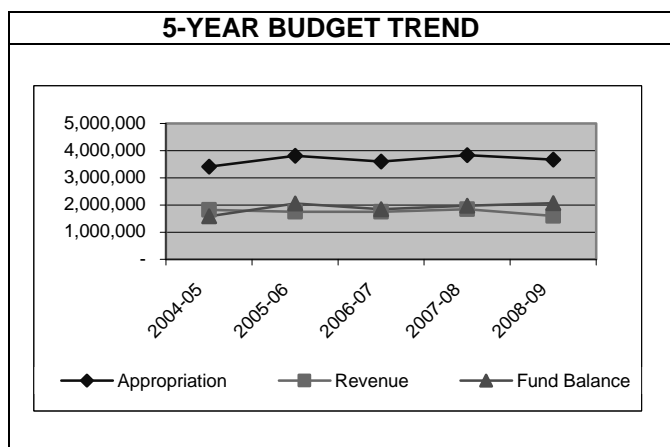
Vector Control Assessments

DESCRIPTION OF MAJOR SERVICES

This budget unit receives all tax assessments for Vector Control. Revenue collected here is received via the property tax roll and is dedicated for Vector Control purposes. Transfers out from this budget finance activities in the Vector Control program, which is a component of the Public Health general fund budget unit. Revenue changes in this budget unit reflect development and subdivision activities within the County. As the number of parcels are added or improved, the revenue increases. The amount of the parcel assessment varies depending on the level of improvement on a given parcel. Revenue increases are offset by annexations or incorporations of cities.

There is no staffing associated with this budget unit.

BUDGET HISTORY



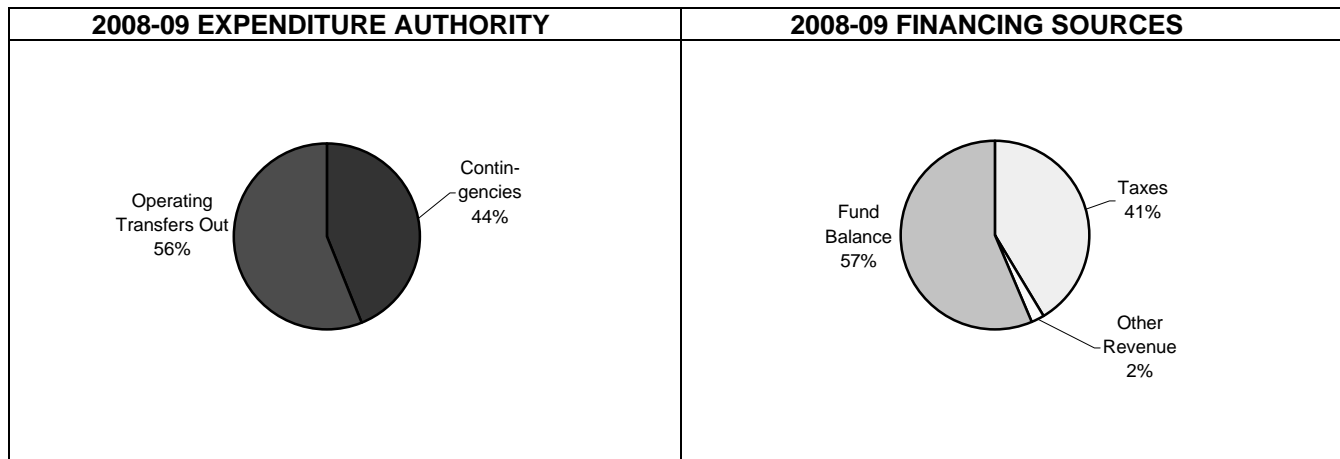
PERFORMANCE HISTORY

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Modified Budget	2007-08 Actual
Appropriation	1,461,237	1,877,750	1,592,378	3,832,567	1,641,384
Departmental Revenue	1,744,041	1,727,974	1,731,897	1,851,151	1,734,203
Fund Balance				1,981,416	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is less than modified budget. The amount not expended is carried over to the subsequent year's budget.

In addition, actual appropriation for 2007-08 is less than modified budget as operational costs for the Vector Control program were less than anticipated.

ANALYSIS OF FINAL BUDGET



GROUP: Health Care
 DEPARTMENT: Public Health
 FUND: Vector Control Assessments

BUDGET UNIT: SNR PHL
 FUNCTION: Health and Sanitation
 ACTIVITY: Health

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Actual	2007-08 Final Budget	2008-09 Final Budget	Change From 2007-08 Final Budget
Appropriation							
Contingencies	-	-	-	-	1,894,075	1,613,204	(280,871)
Total Appropriation	-	-	-	-	1,894,075	1,613,204	(280,871)
Operating Transfers Out	1,461,237	1,877,750	1,592,378	1,641,384	1,938,492	2,062,697	124,205
Total Requirements	1,461,237	1,877,750	1,592,378	1,641,384	3,832,567	3,675,901	(156,666)
Departmental Revenue							
Taxes	1,705,525	1,659,011	1,639,697	1,635,226	1,763,151	1,521,235	(241,916)
Use of Money and Prop	38,516	68,963	92,200	98,977	88,000	80,431	(7,569)
Total Revenue	1,744,041	1,727,974	1,731,897	1,734,203	1,851,151	1,601,666	(249,485)
Fund Balance					1,981,416	2,074,235	92,819

Contingencies of \$1,613,204 are decreasing by \$280,871 primarily based on decreased departmental revenue.

Operating transfers out of \$2,062,697 are increasing by \$124,205 due to state funding related to the West Nile Virus is no longer being allocated to counties and is now being funded by vector control assessments.

Taxes of \$1,521,235 are decreasing by \$241,916 to reflect current year trend.

Interest revenue of \$80,431 is decreasing by \$7,569 due to a lower estimated cash balance.

